UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) August 22, 2022

BECTON, DICKINSON AND COMPANY

(Exact Name of Registrant as Specified in Its Charter)

	New Jersey							
	New Jersey (State or Other Jurisdiction of Incorporation)							
		001-4802		22-0760120				
		(Commission File Number)		(IRS Employer Identification No.)	-			
	1 Becton Drive,	Franklin Lakes,	New Jersey	07417-1880	_			
·	(Addi	ress of Principal Executive Offices)		(Zip Code)	-			
			(201) 847-	5800				
	<u> </u>		(Registrant's Telephone Number,	Including Area Code)				
			N/A					
			(Former Name or Former Address, if C	'hanged Since Last Report)				
Check the appro	opriate box below if the Form 8-K Filing	is intended to simultaneously satisf	y the filing obligation of the registrant und	er any of the following provisions (see General Instruction A.2. below):				
	☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230425)							
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)							
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))							
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))							
Securities regis	securities registered pursuant to Section 12(b) of the Act:							

Title of Each Class	Trading Symbol	Name of each exchange on which registered
Common stock, par value \$1.00	BDX	New York Stock Exchange
Depositary Shares, each representing a 1/20th interest in a share of 6.00% Mandatory Convertible Preferred Stock, Series B	BDXB	New York Stock Exchange
1.000% Notes due December 15, 2022	BDX22A	New York Stock Exchange
1.900% Notes due December 15, 2026	BDX26	New York Stock Exchange
1.401% Notes due May 24, 2023	BDX23A	New York Stock Exchange
3.020% Notes due May 24, 2025	BDX25	New York Stock Exchange
0.632% Notes due June 4, 2023	BDX/23A	New York Stock Exchange
1.208% Notes due June 4, 2026	BDX/26A	New York Stock Exchange
1.213% Notes due February 12, 2036	BDX/36	New York Stock Exchange
0.000% Notes due August 13, 2023	BDX23B	New York Stock Exchange
0.034% Notes due August 13, 2025	BDX25A	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company	
Emerging growin company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

ITEM 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On August 25, 2022, Becton, Dickinson and Company ("BD") announced the appointment of two senior leaders to segment president roles.

Michael Garrison has been named BD's Executive Vice President and President, Medical Segment, and Richard Byrd has been named BD's Executive Vice President and President, Interventional Segment, both effective September 6, 2022.

In addition, on August 22, 2022, Simon Campion informed BD that he will depart BD on September 9, 2022 for an executive role in the health care industry. Mr. Campion joined BD through the acquisition of C.R. Bard, Inc. and most recently served as BD's Executive Vice President and President, Medical Segment.

ITEM 7.01. Regulation FD Disclosure.

On August 25, 2022, BD issued a press release relating to the matters described above in Item 5.02. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated into this Item 7.01 by reference. The information in this Item 7.01 shall neither be deemed "filed" for purposes of Section 18 on the Securities and Exchange Act of 1933, as amended, or the Exchange Act.

Act.

ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

 $Exhibit \ \underline{99.1} \qquad Press \ release \ dated \ August \ 25, \ 2022, \ which \ is \ furnished \ pursuant \ to \ Item \ 7.01.$

Exhibit 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BECTON, DICKINSON AND COMPANY (Registrant)

By:	/s/ Gary DeFazio
	Gary DeFazio
	Senior Vice President and Corporate Secretary

Date: August 25, 2022

NEWS RELEASE



FOR IMMEDIATE RELEASE

BD Promotes Two Senior Executives to Segment Leadership Roles

- Mike Garrison Named EVP and President, Medical segment
- Rick Byrd Named EVP and President, Interventional segment

FRANKLIN LAKES, N.J. (Aug. 25, 2022) – BD (Becton, Dickinson and Company) (NYSE: BDX), a leading global medical technology company, today announced the appointment of two senior leaders to segment president roles.

Michael (Mike) Garrison has been named executive vice president (EVP) and president of the Medical segment, and Richard (Rick) Byrd has been named executive vice president (EVP) and president of the Interventional segment, both effective Sept. 6.

Garrison and Byrd will be responsible for the global operational, commercial and financial performance of the businesses that comprise their respective segments, including advancing the portfolio and innovation agenda aligned to the BD 2025 strategy. They will also be accountable for advancing the overall culture and high-performing talent landscape within their segments. They will be members of the BD Executive Leadership Team and report to Tom Polen, chairman, CEO and president of BD.

In addition, BD announced that Simon Campion will depart the company on Sept. 9 for an executive role in the health care industry. Campion joined BD through the acquisition of Bard and led BD's Interventional segment through the integration. He most recently served as president of the Medical segment.

"Mike and Rick are highly effective leaders who have demonstrated strategic and operational excellence in their nearly two decades at BD," said Tom Polen, chairman, CEO and president of BD. "Their focus on driving growth and meaningful outcomes has been critical as we pursue our BD 2025 strategy, and they are well-rounded, seasoned leaders with a track record of developing strong teams that deliver impactful results. Their broad experiences across multiple BD businesses and segments position them well for their new roles as we advance our growth agenda and build BD's future. I would also like to thank Simon for his many contributions over his 14 years with Bard and BD."

Mike Garrison, EVP and president, Medical segment

Garrison, 53, has served as worldwide president of BD Medication Management Solutions (MMS) since 2020, during which he advanced the innovation agenda including BD's most recent acquisition of Parata Systems. Prior to that he was worldwide president of BD Surgery, where he helped integrate legacy Bard

and BD product platforms into an integrated Surgery offering and developed growth strategies for Advanced Repair and Reconstruction. He has also served as vice president and general manager of Worldwide Infusion Systems in MMS and held multiple senior roles across different business units across the company including vice president of Research and Development (R&D) for BD's Medication and Procedural Solutions business unit. Before joining BD in 2005, Garrison worked at Edwards Lifesciences and Roche Diagnostics.

Garrison earned a doctorate in Bioengineering from the University of Washington and Bachelor and Master of Science degrees in Biomedical and Electrical Engineering from Duke University.

Rick Byrd, EVP and president, Interventional segment

Byrd, 55, has served as worldwide president of Medication Delivery Solutions (MDS), BD's largest business unit, since 2019, during which he drove high-impact category innovation through BD's "One-Stick Hospital Stay" vision, which is transforming the in-patient experience by eliminating unnecessary needlesticks and accelerating growth with the acquisition of Velano Vascular. Previously, he served as worldwide president of Preanalytical Systems in BD Life Sciences, and vice president and general manager within BD Medical, where he led three global, multi-billion-dollar growth businesses within MDS. He also served in a number of R&D roles focused on innovation, including vice president of worldwide R&D within BD Medical.

Byrd earned a master's degree in Mechanical Engineering from Stevens Institute of Technology and a Bachelor of Science degree in Mechanical Engineering from Virginia Tech.

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About BD

BD is one of the largest global medical technology companies in the world and is advancing the world of health by improving medical discovery, diagnostics and the delivery of care. The company supports the heroes on the frontlines of health care by developing innovative technology, services and solutions that help advance both clinical therapy for patients and clinical process for health care providers. BD and its 75,000 employees have a passion and commitment to help enhance the safety and efficiency of clinicians' care delivery process, enable laboratory scientists to accurately detect disease and advance researchers' capabilities to develop the next generation of diagnostics and therapeutics. BD has a presence in virtually every country and partners with organizations around the world to address some of the most challenging global health issues. By working in close collaboration with customers, BD can help enhance outcomes, lower costs, increase efficiencies, improve safety and expand access to health care. For more information on BD, please visit bd.com or connect with us on LinkedIn at www.linkedin.com/company/bd1/ and Twitter @BDandCo.

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