SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
QUARTERLY REPORT UNDER SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES
EXCHANGE ACT OF 1934
For the quarterly period ended $\quad$ December 31, 1993

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from
$\qquad$ to $\qquad$
Commission file number 1-4802

Becton, Dickinson and Company
$\qquad$
(Exact name of registrant as specified in its charter)

(Address of principal executive offices) (Zip Code)
(201) 847-6800
$\qquad$
(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X . No
-

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class of Common Stock Shares Outstanding as of January 31, 1994

Common stock, par value $\$ 1.00$
72,658,069

Page 1 of 11 Pages (Exhibit Index is on Page 10)

PART I - FINANCIAL INFORMATION

Item 1. Financial Statements.
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Condensed Consolidated Balance Sheets at December 31, 1993 and September 30, 1993

Condensed Consolidated Statements of Operations for the three months
ended December 31, 1993 and 1992
Condensed Consolidated Statements of Cash Flows for the three months ended December 31, 1993 and 1992

Notes to Condensed Consolidated Financial Statements

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ITEM 1. FINANCIAL STATEMENTS BECTON, DICKINSON AND COMPANY CONDENSED CONSOLIDATED BALANCE SHEETS Thousands of Dollars

</TABLE>

BECTON, DICKINSON AND COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS Thousands of Dollars, Except Per Share Data (Unaudited)


* Restated to reflect adoption of SFAS Nos. 106, 109, and 112 in the fourth quarter of fiscal 1993 retroactive to October 1, 1992.

See notes to condensed consolidated financial statements
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BECTON, DICKINSON AND COMPANY CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Thousands of Dollars (Unaudited)
<TABLE>
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Operating Activities:
Net income (loss)

| net cash provided by operating activities: |  |
| :--- | ---: |
| Cumulative effect of accounting changes, net | - |
| of taxes | 49,725 |
| Depreciation and amortization | 29,882 |
| Change in working capital | 9,258 |
| Other, net | $-141,057$ |
| Net cash provided by operating activities | 4,078 |

Investing Activities:
Capital expenditures
Change in investments, net

| $(29,606)$ | $(40,320)$ |
| :---: | :---: |
| $(28,310)$ | (469) |
| $(11,875)$ | $(10,803)$ |
| $(69,791)$ | $(51,592)$ |

Financing Activities:
Change in short-term debt
Proceeds of long-term debt
Payments of long-term debt
Issuance of common stock
Repurchase of common stock
Dividends paid
Net cash used for financing activities
$(16,041)$
22,917
$(1,952)$
1,920
$(61,566)$
$(949)$
-------
$(55,671)$
$(13,195)$
591
$(1,290)$
7,321
(960)
$(7,533)$

Effect of Exchange Rate Changes on Cash and
Equivalents
Net (decrease) increase in cash and equivalents
Opening Cash and Equivalents

Closing Cash and Equivalents
$(55,671)$
(558)
----------
(3,928)
$(11,459)$


39,126
$\$$
$===========$
19,938
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 to October 1, 1992.
$</$ TABLE $>$

See notes to condensed consolidated financial statements
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BECTON, DICKINSON AND COMPANY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 1993
Note 1 - Basis of Presentation

- ---------------------------------1

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, in the opinion of the management of the Company, include all adjustments, which are of a normal recurring nature, necessary for a fair presentation of financial position and the results of operations and cash flows for the periods presented. However, the financial statements do not include all information and footnotes required for a presentation in accordance with generally accepted accounting principles. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included or incorporated by reference in the Company's 1993 Annual Report on Form 10-K. The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the full year.

Note 2 - Inventory Valuation

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An actual valuation of inventory under the LIFO method can be made only at the end of each fiscal year based on the inventory levels and costs at that time.

ITEM 2.
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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Results of Operations

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First quarter reported revenues of $\$ 554$ million were slightly below the prior year's revenues of $\$ 560$ million. Revenues would have increased $3 \%$ after excluding the estimated $\$ 23$ million adverse impact of foreign currency translation. In comparison with last year's first quarter double-digit growth rate, which was the result of a strong surge in revenues related to new products, the growth rate in the first quarter of 1994 was modest. The growth rate of high volume Medical and Diagnostic products in the Company's core businesses continued to be satisfactory. Medical Supplies and Devices segment revenues of $\$ 296$ million decreased $2 \%$ and Diagnostic Systems segment revenues of $\$ 258$ million decreased $1 \%$, but would have increased an estimated $2 \%$ and $3.5 \%$, respectively, after excluding the adverse impact of foreign currency translation.

Domestic Medical segment revenues were slightly above last year. Proposals for health care reform in the United States do not appear to have affected the growth rate of core products, including safety products recently introduced to address the heightened concern for safety among health care workers. International Medical segment revenues decreased 4\%, but would have increased an estimated 5\% after excluding the unfavorable impact of foreign currency translation.

Domestic Diagnostic segment revenues increased 2\%. International Diagnostic segment revenues decreased $4 \%$, but would have increased an estimated $5 \%$ after excluding the adverse impact of foreign currency translation. In comparison with last year, revenue growth was adversely affected by the continuing economic weakness in southern European countries, especially Italy and Spain, as well as by the shipments of newly introduced instrumentation in the first quarter of last year.

The gross profit margin of $43.5 \%$ was higher than last year's first quarter rate of $43.1 \%$. The mix of product revenues, as well as productivity improvements, were the principal reasons for the improvement. Selling and administrative expense was 28.4\% of revenues, about the same as last year's first quarter ratio of $28.3 \%$. Reported expense of $\$ 157$ million was slightly lower than last year, reflecting a modest favorable impact from foreign currency translation, as well as tight spending controls. Investment of $\$ 35$ million in research and development increased $6 \%$ over last year's first quarter expenditures. As a percent of revenues, research and development expense was $6.3 \%$, compared with last year's 5.8\%.

Operating income of $\$ 49$ million was slightly below last year. After excluding the negative effect of foreign currency translation, operating income would have increased an estimated $8 \%$, reflecting improved gross profit margin and the successful implementation of spending controls.

Net interest expense of $\$ 11$ million was $\$ 2$ million lower than last year's first quarter. Lower interest rates and lower debt levels more than offset a reduction in capitalized interest.

Other expense, net of $\$ 4$ million was $\$ 2$ million favorable to last year, due to lower charges related to foreign exchange transactions. The first quarter income tax rate was 24\%, compared with last year's first quarter rate of $23.3 \%$.

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$$

Income before cumulative effect of accounting changes was $\$ 26$ million compared with $\$ 23$ million last year, an increase of $10 \%$. Net income was $\$ 26$ million, compared with a net loss of $\$ 118$ million last year which included an after-tax charge of $\$ 141$ million, or $\$ 1.83$ per share, representing the cumulative effect of accounting changes adopted in 1993.

Earnings per share were $\$ .33$, an increase of $10 \%$ over last year's $\$ .30$ before the cumulative effect of accounting changes. Foreign currency translation decreased earnings per share by an estimated $\$ .04$. Without this adverse impact, earnings per share would have increased 23\%.

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Financial Condition
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During the first quarter of 1994, cash provided by operations was $\$ 115$ million,
compared with $\$ 83$ million during the first quarter of last year. Debt remained
basically unchanged during the first quarter of 1994. The percentage of debt to
capitalization (defined as the sum of shareholders' equity, net non-current
deferred income tax liabilities, and debt) was $38.7 \%$, lower than $39.2 \%$ a year
ago. Last year's ratio has been restated to reflect the cumulative effect of
accounting changes adopted in fiscal 1993 retroactive to October 1, 1992.
Capital expenditures for the quarter were $\$ 30$ million compared with $\$ 40$ million
during the first quarter of last year. For the full year, capital expenditures
are expected to be more than $15 \%$ lower than last year's $\$ 184$ million.
Because of its strong credit ratings, the Company believes it has the capacity
to arrange significant additional borrowings should the need arise.
During the first quarter of 1994, the Company repurchased 1.7 million shares of
its common stock at an average cost of $\$ 36.48$. At December 31, 1993,
authorization from the Board of Directors remained to acquire an additional 3.5
million shares.
At its November 1993 meeting, the Board of Directors increased the Company's
quarterly dividend from $\$ .165$ to $\$ .185$ per common share.
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PART II - OTHER INFORMATION
Item 6. Exhibits and Reports on Form 8-K.
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a) Exhibits

11 - Computation of Earnings Per Share.
b) Reports on Form 8-K

There were no reports on Form $8-\mathrm{K}$ filed for the quarter ended December 31, 1993.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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Becton, Dickinson and Company
Becton,Dickinson and company
(Registrant)
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Date February 11, 1994
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/s/Robert A. Reynolds

Robert A. Reynolds
Vice President - Finance and Controller (Principal Financial and Accounting Officer)
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## EXHIBIT INDEX

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<TABLE>
<CAPTION>

| Number | Description | Filing | Page Number |
| :---: | :---: | :---: | :---: |
| <S> | <C> | <C> | <C> |
| 11 | Computation of Earnings Per Share | Filed with this report | 11 |

<TABLE>
<CAPTION>

PRIMARY EARNINGS PER SHARE
\begin{tabular}{|c|c|c|}
\hline <S> & <C> & <C> \\
\hline \multicolumn{3}{|l|}{Net Income:} \\
\hline Income before cumulative effect of accounting changes & \$25,696 & \$ 23,344 \\
\hline Less preferred stock dividends & (939) & (958) \\
\hline Income before cumulative effect of accounting changes applicable to common stock & 24,757 & 22,386 \\
\hline Cumulative effect of accounting changes, net of taxes & - & \((141,057)\) \\
\hline Net income(loss) applicable to common stock & \$24,757 & \$ \((118,671)\) \\
\hline \multicolumn{3}{|l|}{Shares:} \\
\hline Average shares outstanding & 73,888 & 76,059 \\
\hline Add dilutive stock equivalents from stock plans & 917 & 1,445 \\
\hline Weighted average number of common and common equivalent shares outstanding during the year & 74,805 & 77,504 \\
\hline \multicolumn{3}{|l|}{Earnings per share:} \\
\hline Income before cumulative effect of accounting changes & \$. 33 & \$ . 30 \\
\hline Cumulative effect of accounting changes, net of taxes & - & (1.83) \\
\hline Net income(loss) & \$. 33 & \$(1.53) \\
\hline
\end{tabular}

FULLY DILUTED EARNINGS PER SHARE
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Net Income:
Income before cumulative effect of accounting changes applicable to common stock \$24,757 \$ 22,386
Add preferred stock dividends
using the "if converted" method
\begin{tabular}{cc}
939 & 958 \\
\((390)\) & \((430)\)
\end{tabular}

Less additional ESOP contribution, using
the "if converted" method
(390)
(430)

Income before cumulative effect of accounting
changes for fully diluted earnings per share
\(25,306 \quad 22,914\)

Cumulative effect of accounting changes, net of taxes
Net income(loss) for fully diluted earnings per share
\begin{tabular}{|c|c|}
\hline - & (141, 057 \\
\hline \$25,306 & \$ 118,143 \\
\hline 73,888 & 76,059 \\
\hline 917 & 1,445 \\
\hline 1,568 & 1,594 \\
\hline 76,373 & 79,098 \\
\hline
\end{tabular}

Shares:
Average shares outstanding

Fully diluted earnings per share:
Income before
cumulative effect of accounting changes \$.33 \$ . 29
Cumulative effect of accounting changes, net of taxes
\begin{tabular}{|c|c|}
\hline - & (1.78) \\
\hline \$. 33 & \$(1.49) \\
\hline
\end{tabular}
</TABLE>
* Restated to reflect adoption of SFAS Nos. 106,109 and 112 in the fourth quarter of fiscal 1993 retroactive to October 1, 1992.

