[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE
ACT OF 1934
For the quarterly period ended March 31, 1997

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934

| For the transition period from |  |
| :--- | :---: |
| Commission file number | $1-4802$ |

Becton, Dickinson and Company
(Exact name of registrant as specified in its charter)

| New Jersey | 22-0760120 |
| :---: | :---: |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |

1 Becton Drive Franklin Lakes, New Jersey 07417-1880
(Address of principal executive offices)
(Zip Code)
(201) $847-6800$

N/A
(Former name, former address and former fiscal year, if changed since last report)

```
        Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1 9 3 4 \text { during the preceding } 1 2 \text { months (or for such shorter period that the}
registrant was required to file such reports), and (2) has been subject to such
filing requirements for the past 90 days. Yes X. No
```

$\qquad$

``` -.
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
\begin{tabular}{|c|c|}
\hline Class of Common Stock & Shares Outstanding as of April 30, 1997 \\
\hline Common stock, par value \$1.00 & 122,081,475 \\
\hline
\end{tabular}
```

PART I - FINANCIAL INFORMATION
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Item 1. Financial Statements.
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Condensed Consolidated Balance Sheets at March 31, 1997 and September 30, 1996

Condensed Consolidated Statements of Income for the three and six months ended March 31, 1997 and 1996

Condensed Consolidated Statements of Cash Flows for the six months ended March 31, 1997 and 1996

Notes to Condensed Consolidated Financial Statements
Assets
$-\quad$ March 31,

| Current Liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Short-term debt | \$ | 201,644 | \$ | 227,424 |
| Payables and accrued expenses |  | 456,714 |  | 538,698 |
| Total Current Liabilities |  | 658,358 |  | 766,122 |
| Long-Term Debt |  | 466,378 |  | 468,223 |
| Long-Term Employee Benefit Obligations |  | 308,291 |  | 295,122 |
| Deferred Income Taxes and Other |  | 42,412 |  | 35,102 |
| Commitments and Contingencies |  | --- |  | --- |
| Shareholders' Equity: |  |  |  |  |
| Preferred stock |  | 51,955 |  | 52,927 |
| Common stock |  | 168,121 |  | 170,484 |
| Capital in excess of par value |  | 73,315 |  | 58,378 |
| Cumulative currency translation adjustments |  | $(48,459)$ |  | $(14,959)$ |
| Retained earnings |  | 2,163,935 |  | 2,160,279 |
| Unearned ESOP compensation |  | $(32,733)$ |  | $(32,787)$ |
| Shares in treasury - at cost |  | $(1,058,339)$ |  | $(1,069,139)$ |
| Total Shareholders' Equity |  | 1,317,795 |  | 1,325,183 |
| Total Liabilities and Shareholders' Equity | \$ | 2,793,234 | \$ | 2,889,752 |

</TABLE>


See notes to condensed consolidated financial statements
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BECTON, DICKINSON AND COMPANY CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS Thousands of Dollars (UNAUDITED)
<TABLE>
<CAPTION>


Net cash provided by operating activities
209,312
179,220
Investing Activities:
Capital expenditures
Acquisitions of businesses
Proceeds from divestitures of businesses
Change in investments, net
Other, net

| $(62,627)$ | $(61,530)$ |
| :---: | :---: |
| - | $(10,418)$ |
| 20,860 | 29,667 |
| 21,112 | 1,490 |
| $(19,315)$ | 2,233 |
| $(39,970)$ | $(38,558)$ |

Financing Activities:

Change in short-term debt
Proceeds of long-term debt
Payments of long-term debt
Issuance of common stock
Repurchase of common stock
Dividends paid
Net cash used for financing activities

| $(20,744)$ | $(7,043)$ |
| :---: | :---: |
| 97,838 | - |
| $(102,079)$ | $(2,056)$ |
| 19,810 | 18,964 |
| $(107,875)$ | $(159,952)$ |
| $(33,894)$ | $(31,200)$ |
| $(146,944)$ | $(181,287)$ |

Effect of exchange rate changes on cash and equivalents
$(6,266)$
$(1,237)$
Net increase (decrease) in cash and
equivalents


| Opening Cash and Equivalents | 135,151 | 198,506 |
| :---: | :---: | :---: |
| Closing Cash and Equivalents | \$ 151,283 | \$ 156,644 |

## See notes to condensed consolidated financial statements

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BECTON, DICKINSON AND COMPANY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 1997
Note 1 - Basis of Presentation


The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form $10-Q$ and, in the opinion of the management of the Company, include all adjustments, which are of a normal recurring nature, necessary for a fair presentation of financial position and the results of operations and cash flows for the periods presented. However, the financial statements do not include all information and footnotes required for a presentation in accordance with generally accepted accounting principles. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included or incorporated by reference in the Company's 1996 Annual Report on Form 10-K. The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the full year.

Note 2 - Inventory Valuation

- -----------------------------

An actual valuation of inventory under the LIFO method can be made only at the end of each fiscal year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs.

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ITEM 2.
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

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Results of Operations
```

- ---------------------

Second Quarter 1997 vs. Second Quarter 1996

Second quarter reported revenues of $\$ 699$ million were slightly below last year's
reported revenues of $\$ 706$ million. Reported revenues for the quarter were unfavorably impacted by the effect of a stronger dollar versus the prior year, which reduced revenues by an estimated $\$ 20$ million, and the absence of approximately $\$ 16$ million of revenues included in the prior year second quarter associated with divested businesses, all of which related to the Medical Supplies and Devices segment. Adjusting for the effects of these items, revenues would have increased approximately $4 \%$.

Medical Supplies and Devices segment revenues of $\$ 376$ million were slightly below last year's revenues of $\$ 379$ million. Adjusting for the absence of sales related to divested businesses and the estimated unfavorable effect of foreign currency translation, Medical Supplies and Devices segment revenues would have increased approximately 5\%. Diagnostic Systems segment revenues were $\$ 323$ million compared with last year's revenues of $\$ 326$ million and would have increased 3\% after adjusting for the estimated unfavorable impact of foreign currency translation.

Domestic Medical segment revenues of $\$ 194$ million were about the same as last year. Adjusting for the unfavorable impact from the absence of sales of divested businesses, Domestic Medical segment revenues increased approximately 4\%. International Medical segment revenues of $\$ 182$ million decreased 2\%, but would have increased 7\% after adjusting for both the estimated unfavorable impact of foreign currency translation and the absence of sales of divested businesses. Good growth rates were experienced worldwide by both the injection systems and infusion therapy businesses.

Domestic Diagnostic segment revenues of $\$ 167$ million decreased $1 \%$. Diagnostic segment revenue growth continues to be unfavorably impacted by U.S. cost containment initiatives in the infectious disease diagnostics business. International Diagnostic segment revenues of $\$ 156$ million were about the same as last year but would have increased approximately $7 \%$ after excluding the estimated unfavorable effect of foreign currency translation. Good growth rates were achieved in the sample collection and flow cytometry businesses.

The gross profit margin of $49.6 \%$ improved almost two percentage points over last year's second quarter rate of $47.8 \%$. The improvement reflects a more profitable mix of products sold as well as continuing productivity improvements. Selling and administrative expense of $\$ 185$ million was $26.5 \%$ of revenues which was slightly higher than last year's second quarter ratio of $26.3 \%$. Investment of $\$ 39$ million in research and development increased 3\% over last year's second 7
quarter expenditures, reflecting the continued investment in strategic areas of the Company's businesses.

Operating income of $\$ 122$ million increased $8 \%$ from last year's second quarter amount of $\$ 113$ million. The improvement in the operating margin from $16.0 \%$ to 17.4\% primarily reflects the improved gross profit margin.

Net interest expense of $\$ 9$ million was $\$ 1$ million lower than last year's second quarter amount due to a reduction in overall debt levels resulting from strong cash flows. Other income (expense), net was $\$ 3$ million favorable to last year's second quarter amount primarily due to a $\$ 6$ million gain on the sale of an equity investment in the current quarter. The second quarter income tax rate was $29.0 \%$, compared with last year's second quarter rate of $28.0 \%$, reflecting a less favorable forecasted mix in income among tax jurisdictions.

Net income was $\$ 83$ million compared with $\$ 75$ million last year, an increase of $11 \%$ Earnings per share of $\$ .63$ increased $15 \%$ over last year's $\$ .55$. Strong growth in operating income as well as a continuation of the Company's share repurchase program contributed to this favorable earnings per share growth.

Six Months 1997 vs. Six Months 1996


Reported revenues of $\$ 1.355$ billion were $1 \%$ higher than last year's reported revenues of $\$ 1.346$ billion. After adjusting for the estimated unfavorable effect of foreign currency translation and the absence of sales associated with divested businesses, revenues would have increased approximately 6\%. Medical Supplies and Devices segment revenues were $\$ 724$ million compared with last year's reported revenues of $\$ 726$ million. After adjusting for the absence of sales associated with divested businesses and the unfavorable effect of foreign currency translation, Medical Supplies and Devices segment revenues would have grown 8\%. Diagnostic Systems segment revenues of $\$ 631$ million increased $2 \%$ or $5 \%$ after adjusting for the estimated unfavorable impact of foreign currency translation. Domestic revenues increased $\$ 2$ million despite the effect of the divestitures mentioned above. International revenues of $\$ 663$ million increased $1 \%$, or $6 \%$ after excluding the estimated impact of foreign currency translation.

The gross profit margin of $48.6 \%$ was almost two percentage points higher than last year's rate of $46.7 \%$, reflecting a more profitable mix of products sold and productivity improvements. Selling and administrative expense was $27.5 \%$ of
revenues, slightly higher than last year's rate of $27.3 \%$. Investment of $\$ 79$ million in research and development expense was 5\% higher than last year's investment. As a percent of revenues, research and development expense was $5.8 \%$, higher than last year's rate of $5.6 \%$. The reasons for these changes are consistent with those previously discussed in the Second Quarter Results of operations.

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Operating income of $\$ 208$ million increased $\$ 23$ million over last year. As a percent of revenues, operating income was $15.4 \%$ compared with last year's rate of $13.7 \%$ resulting primarily from the improved gross profit margin.

Other income (expense), net was \$8 million favorable compared with last year, principally due to a $\$ 4$ million gain on the sale of the infusion pump business in the first quarter of 1997, in addition to the reasons discussed in the Second Quarter Results of Operations.

The income tax rate of $29.0 \%$, compared with last year's rate of $28.0 \%$ reflects a less favorable forecasted mix in income among tax jurisdictions.

Financial Condition

- ---------------------

During the first six months of 1997, cash provided by operations was $\$ 209$ million, compared with $\$ 179$ million during the first six months of last year principally due to improvement in net income and lower working capital requirements. Capital expenditures for the first six months of 1997 were $\$ 63$ million which was about the same as last year. For the full year, capital expenditures are expected to be slightly higher than last year's full year amount of $\$ 146$ million. The Company also received $\$ 21$ million in proceeds from the sale of the infusion pump business and $\$ 9$ million in proceeds from the sale of an equity investment.

During the first six months of 1997, total debt declined $\$ 28$ million. The percentage of debt to capitalization (wherein capitalization is defined as the sum of shareholders' equity, net non-current deferred income tax liabilities, and debt) was $33.4 \%$, compared with $36.0 \%$ a year ago. Because of its strong credit ratings, the Company believes it has the capacity to arrange significant additional borrowings should the need arise.

During the first six months of 1997, the Company repurchased 2.4 million shares of its common stock for a total expenditure of $\$ 108$ million. At March 31, 1997, authorization from the Board of Directors remained outstanding to acquire an additional 12.4 million shares.

In March 1997, the Company signed a definitive agreement to purchase Difco Laboratories Incorporated, a Michigan-based manufacturer of microbiology media and supplies with estimated annual revenues of $\$ 82$ million. The Company has received government approval for the transaction, which is expected to be completed during the third quarter of fiscal 1997. In April 1997, the Company also signed a definitive agreement to acquire PharMingen, a California-based manufacturer of products for biomedical research with estimated annual revenues of $\$ 30$ million. Upon receipt of government approval, the Company expects to complete the transaction later in fiscal 1997.

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9
$$

In February 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards (SFAS) No. 128, "Earnings per Share." This Statement specifies the computation, presentation and disclosure requirements for earnings per share for entities with publicly held common stock or potential common stock. The Company is required to adopt the provisions of SFAS No. 128 for the quarter ended December 31, 1997. The principal difference between the provisions of SFAS No. 128 and previous authoritative pronouncements is related to the exclusion of common stock equivalents in the determination of Basic Earnings Per Share and the market price at which common stock equivalents are calculated in the determination of Diluted Earnings Per Share. In accordance with the provisions of SFAS No. 128, earnings per share for the three and six months ended March 31, 1997 and 1996 are presented in the table below:
<TABLE>
<CAPTION>

|  | Three Months Ended March 31, |  | Six Months Ended March 31, |  |
| :---: | :---: | :---: | :---: | :---: |
| Earnings Per Share | 1997 | 1996 | 1997 | 1996 |
| <S> | <C> | <C> | <C> | <C> |
| Basic | \$ . 67 | \$ . 58 | \$1.13 | \$ . 92 |
| Diluted | \$ . 62 | \$ . 54 | \$1.06 | \$ . 86 |

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PART II - OTHER INFORMATION
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Item 4. Submission of Matters to a Vote of Security Holders.

ii.) A management proposal to approve the selection of Ernst \& Young, LLP as independent auditors for the fiscal year 1997 was voted upon. 106,995,031 shares were voted for the proposal, 183,861 shares were voted against and 223,235 shares abstained.
iii.) A shareholder proposal requesting the Board of Directors to take the necessary steps to provide for cumulative voting in the election of directors was voted upon. $27,088,965$ shares were voted for the proposal, $61,477,389$ shares were voted against and $8,623,737$ shares abstained.
iv.) A shareholder proposal requesting the Board of Directors to provide a report on the Company's Mexican operations was voted upon. 7,424,674 shares were voted for the proposal, $80,974,700$ shares were voted against and $8,786,916$ shares abstained.

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Item 6. Exhibits and Reports on Form 8-K.
a) Exhibits

11 - Computation of Earnings Per Share.
27 - Financial Data Schedule
b) Reports on Form 8-K

There were no reports on Form $8-\mathrm{K}$ filed for the quarter ended March 31, 1997.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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Becton, Dickinson and Company
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(Registrant)
```

/s/ Edward J. Ludwig
Edward J. Ludwig
Senior Vice President - Finance and Chief Financial Officer (Principal Financial and Accounting Officer)

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EXHIBIT INDEX
\(\left.$$
\begin{array}{lll}\begin{array}{l}\text { Exhibit } \\
\text { Number } \\
-------\end{array} & \begin{array}{l}\text { Description } \\
11\end{array} & \begin{array}{l}\text { Computation of Earnings } \\
\text { Per Share }\end{array}
$$ <br>

Filing\end{array}\right]\)| Filed with |
| :--- |
| this report |

(All amounts in thousands, except per share data)

|  | Six Months Ended <br> March 31, |  |
| :--- | :---: | :---: |
|  |  | 1997 |

Shares:

| Average shares outstanding | 122,921 | 128,388 |
| :---: | :---: | :---: |
| Add dilutive stock equivalents from stock plans | 6,469 | 6,146 |
| Weighted average number of common and common equivalent shares outstanding during the year |  |  |
|  | 129,390 | 134,534 |

Earnings per share \begin{tabular}{r}
$\$ 1.07$ <br>
$========$

 

$\$ 0.87$
\end{tabular}

FULLY DILUTED EARNINGS PER SHARE
---------------------------------

Net income applicable to common stock
\$139,080
\$117,553
Add preferred stock dividends using the "if converted" method
Less additional ESOP contribution, using the "if converted" method
(786)
(651)

Net income for fully diluted earnings per share

| $\$ 139,993$ |  |
| :--- | :--- |
| $=========$ | $\$ 118,661$ |
| $========$ |  |

Shares:
$\left.\begin{array}{lrr}\text { Average shares outstanding } & 122,921 & 128,388 \\ \text { Add: } \\ \text { Dilutive stock equivalents from stock } \\ \text { plans }\end{array}\right)$


