SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

| Pursuant to Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 |  |
| :---: | :---: |
| Date of Report (Date of earliest event reported) M |  |
| BECTON, DICKINSON AND COMPANY |  |
| (Exact name of registrant as specified in its charter) |  |
| New Jersey 001-4802 | 22-0760120 |
| (State or other juris- (Commission <br> diction of incorporation) File Number) | (IRS Employer Identification Number) |
| 1 Becton Drive, Franklin Lakes, New Jersey | 07417-1880 |
| (Address of principal executive offices) | (Zip Code) |
| Registrant's telephone number, including area code | (201) 847-6800 |
| N/A |  |

(Former name or former addresses if changed since last report.)

Item 5. OTHER EVENTS

The Registrant restated its Selected Financial Data and Quarterly Financial Data to reflect the effect of Financial Accounting Standards No. 128, "Earnings per Share." During 1997 the Financial Accounting Standards Board issued Financial Accounting Standard ("SFAS") No. 128, "Earnings per Share" which was effective for the Registrant beginning with the first quarter of fiscal 1998. This Statement simplifies the computation of earnings per share by replacing the previously reported primary and fully diluted earnings per share with basic and diluted earnings per share, respectively. Unlike primary earnings per share, basic earnings per share exclude the potential dilutive effect of common stock equivalents such as stock options, warrants and convertible securities.

On May 19, 1998, the Registrant announced in a press release that its Board of Directors had approved a plan to restructure certain manufacturing and administrative activities which, coupled with previously announced initiatives, was expected to result in approximately $\$ 120$ million in restructuring, one-time, and other charges. Attached hereto as Exhibit 99.2, which is hereby incorporated herein by reference, is a copy of such press release.

ITEM 7.
FINANCIAL STATEMENTS AND EXHIBITS
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The Registrant is filing herewith the exhibits referenced in the Index of Exhibits annexed hereto and made a part hereof.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

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By: /s/ Bridget M. Healy
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Bridget M. Healy
    Vice President and Secretary
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Date: May 21, 1998

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INDEX TO EXHIBITS
Exhibit
Number Description of Exhibits
12
27.1
99.1
99.2

```
Ratio of Earnings to Fixed Charges
Restated Financial Data Schedule
Selected Financial Data and Quarterly Financial Data -
Restated in accordance with Statement of Financial
Accounting Standards No. 128
Press Release issued on May 19, 1998.
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BECTON, DICKINSON AND COMPANY
CALCULATION OF RATIO OF EARNINGS TO FIXED CHARGES
(ALL AMOUNTS IN MILLIONS EXCEPT FOR RATIO OF EARNINGS TO FIXED CHARGES)

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<TABLE>
```

<CAPTION>


Fixed Charges:

</TABLE>
(1) Includes interest expense and interest capitalized in accordance with

FASB Statement No. 34.
(2) Represents an appropriate portion of rental expense.

| <ARTICLE> 5 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| <LEGEND> |  |  |  |  |
| This schedule contains restated summary financial information extracted from |  |  |  |  |
| the Company's Consolidated Financial Statements for such periods and is qualified in its entirety by reference to such financial statements. |  |  |  |  |
|  |  |  |  |  |
| </LEGEND> |  |  |  |  |
| <RESTATED> |  |  |  |  |
| <MULTIPLIER> | 1000 |  |  |  |
| <S> |  | <C> | $<\mathrm{C}$ | <C> |
| <PERIOD-TYPE> | $12-\mathrm{MOS}$ |  | 12-MOS | 12-MOS |
| <FISCAL-YEAR-END> |  | SEP-30-1997 | SEP-30-1996 | SEP-30-1995 |
| <PERIOD-END> |  | SEP-30-1997 | SEP-30-1996 | SEP-30-1995 |
| <CASH> |  | 112,639 | 135,151 | 198,506 |
| <SECURITIES> |  | 28,316 | 29,949 | 41,495 |
| <RECEIVABLES> |  | 624,418 | 608,369 | 598,139 |
| <ALLOWANCES> |  | 28,733 | 28,056 | 25,046 |
| <INVENTORY> |  | 438,337 | 402,482 | 408,635 |
| <CURRENT-ASSETS> |  | 1,312,609 | 1,276,841 | 1,327,518 |
| <PP\&E> |  | 2,549,828 | 2,462,235 | 2,423,080 |
| <DEPRECIATION> |  | 1,299,123 | 1,218,087 | 1,142,049 |
| <TOTAL-ASSETS> |  | 3,080,252 | 2,889,752 | 2,999,505 |
| <CURRENT-LIABILITIES> |  | 678,197 | 766,122 | 720,035 |
| <BONDS> |  | 665,449 | 468,223 | 557,594 |
| <COMMON> |  | 167,245 | 170,484 | 170,698 |
| <PREFERRED-MANDATORY> |  | 0 | 0 | 0 |
| <PREFERRED> |  | 51,111 | 52,927 | 54,713 |
| <OTHER-SE> |  | 1,167,077 | 1,101,772 | 1,172,974 |
| <TOTAL-LIABILITY-AND-EQUITY> |  | 3,080,252 | 2,889,752 | 2,999,505 |
| <SALES> |  | 2,810,523 | 2,769,756 | 2,712,525 |
| <TOTAL-REVENUES> |  | 2,810,523 | 2,769,756 | 2,712,525 |
| <CGS> |  | 1,413,311 | 1,429,177 | 1,436,358 |
| <TOTAL-COSTS> |  | 1,413,311 | 1,429,177 | 1,436,358 |
| <OTHER-EXPENSES> |  | 0 | 0 | 0 |
| <LOSS-PROVISION> |  | 3,289 | 6,209 | 4,943 |
| <INTEREST-EXPENSE> |  | 51,134 | 54,162 | 60,628 |
| <INCOME-PRETAX> |  | 422,640 | 393,676 | 349,578 |
| <INCOME-TAX> |  | 122,566 | 110,229 | 97,882 |
| <INCOME-CONTINUING> |  | 300,074 | 283,447 | 251,696 |
| <DISCONTINUED> |  | 0 | 0 | 0 |
| <EXTRAORDINARY> |  | 0 | 0 | 0 |
| <CHANGES> |  | 0 | 0 | 0 |
| <NET-INCOME> |  | 300,074 | 283,447 | 251,696 |
| <EPS-PRIMARY> |  | 2.42 | 2.21 | 1.85 |
| <EPS-DILUTED> |  | 2.30 | 2.11 | 1.79 |

During 1997 the Financial Accounting Standards Board issued Financial Accounting Standards ("SFAS") No. 128, "Earnings per Share" which is effective for the
Company beginning with the first quarter of fiscal 1998. SFAS No. 128 replaces
the previously reported primary and fully diluted earnings per share with basic and diluted earnings per share. Following are restated earnings per share amounts for prior periods computed in compliance with SFAS No. 128.
<TABLE>
<CAPTION>

| Selected Financial Data: | Amounts in thousands, except per share data |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Years ended September 30 | 1997 |  | 1996 |  | 1995 |  | 1994 |  | 1993 |  | 1992 |
| -- |  |  |  |  |  |  |  |  |  |  |  |
| Earnings (Loss) Per Share |  |  |  |  |  |  |  |  |  |  |  |
| <S> | <C> |  | <C> |  | <C> |  | <C> |  | <C> |  | <C> |
| Basic Earnings (Loss) Per Share: |  |  |  |  |  |  |  |  |  |  |  |
| Income Before Cumulative Effect of |  |  |  |  |  |  |  |  |  |  |  |
| 1.31 |  |  |  |  |  |  |  |  |  |  |  |
| Cumulative Effect of Accounting Changes | - |  | - |  | - |  | - |  | (0.93) |  |  |
| - |  |  |  |  |  |  |  |  |  |  |  |
| Net Income | \$ | 2.42 | \$ | 2.21 | \$ | 1.85 | \$ | 1.55 | \$ | 0.45 | \$ |
| 1.31 |  |  |  |  |  |  |  |  |  |  |  |
| Diluted Earnings (Loss) Per Share: |  |  |  |  |  |  |  |  |  |  |  |
| Income Before Cumulative Effect of <br> $\begin{array}{llllllllllllllll}\text { Accounting Changes } & \$ & 2.30 & \$ & 2.11 & \$ & 1.79 & \$ & 1.51 & \$ & 1.35\end{array}$ |  |  |  |  |  |  |  |  |  |  |  |
| 1.27 |  |  |  |  |  |  |  |  |  |  |  |
| Cumulative Effect of Accounting Changes |  | - |  | - |  | - |  | - |  | (0.90) |  |  |
| Net Income | \$ | 2.30 | \$ |  | \$ | 1.79 | \$ |  | \$ |  |  |
| 1.27 |  |  |  | \$ 2.11 | \$ |  |  | \$ 1.51 | \$ |  |  |
| Average Common Shares Outstanding | 122,615 |  | 126,709 |  | 134,144 |  | 144,474 |  | 151,666 |  | 151,353 |
| Average Common and Common Equivalent |  |  | 133,823 |  | 140,175 |  | 149,309 |  | 156,604 156,721 |  |  |
| Shares Outstanding - Assuming Dilution | 129,793 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Reconciliation between the calculation of basic and diluted earnings per share:

|  |  | 1997 |  | 1996 |  | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income Before Cumulative Effect of Accounting Changes Less: Preferred Stock Dividends | \$ | $\begin{gathered} 300,074 \\ (3,365) \end{gathered}$ | \$ | $\begin{gathered} 283,447 \\ (3,484) \end{gathered}$ | \$ | $\begin{gathered} 251,696 \\ (3,596) \end{gathered}$ |
| Income Before Cumulative Effect of Accounting Changes Applicable to Common Shareholders |  | 296,709 |  | 279,963 |  | 248,100 |
| Cumulative Effect of Accounting Changes, Net of Taxes |  | - |  |  |  |  |
| Income Available to Common Shareholders |  | 296,709 |  | 279,963 |  | 248,100 |
| Preferred Stock Dividends - Using the "If Converted" Method |  | 3,365 |  | 3,484 |  | 3,596 |
| Additional ESOP Contribution - Using the "If Converted" Method |  | $(1,124)$ |  | $(1,288)$ |  | $(1,419)$ |
| Income Available to Common Shareholders After Assumed Conversions | \$ | 298,950 | \$ | 282,159 | \$ | 250,277 |
| Average Common Shares Outstanding |  | 122,615 |  | 126,709 |  | 134,144 |
| Dilutive Stock Equivalents from Stock Plans |  | 4,406 |  | 4,243 |  | 3,063 |
| Shares Issuable Upon Conversion of Preferred Stock |  | 2,772 |  | 2,871 |  | 2,968 |
| Average Common and Common Equivalent Shares Outstanding - Assuming Dilution |  | 129,793 |  | 133,823 |  | 140,175 |

Quarterly Financial Data:

|  | 1st | 2nd | 3 rd | 4 th |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Year } \\ & 1997 \end{aligned}$ |  |  |  |  |
|  |  |  |  |  |
| \$2.42 \$0.46 \$0.67 \$ |  |  |  |  |
|  |  |  |  |  |
| Diluted Earnings Per Share | 0.44 | 0.63 | 0.54 | 0.69 |
| 2.30 |  |  |  |  |
| 1996 |  |  |  |  |
| Basic Earnings Per Share | \$0.34 | \$0.58 | \$0.61 | \$0.69 |
| \$2.21 |  |  |  |  |
| Diluted Earnings Per Share | 0.33 | 0.55 | 0.58 | 0.66 |

2.11

## </TABLE>



Clateo Castellini, chairman, president and chief executive officer, said: "We have developed this plan to support our program to double the size of the company by 2002. It will also benefit our performance beginning next year. Achieving our growth aspiration,
... more

Helping All People Live Healthy Lives
while maintaining 15 percent earnings per share growth is crucial if we are to continue to provide a proper return to our shareholders as we transform Becton Dickinson for its second century."

A one-time charge of $\$ 83$ million will appear as a separate line item on the company's third quarter income statement. It will include provisions for:
. Restructuring certain of its manufacturing operations, including costs associated with plant realignment of operations, and asset disposals;
. Asset write-offs, primarily goodwill, associated with previous acquisitions in the company's diagnostic segment.

The company also disclosed other charges associated with the implementation of its Genesis program. This program is a company-wide business systems upgrade targeted for implementation beginning in 1999. Genesis is expected to yield significant benefits from efficiencies in inventory management administration, manufacturing and customer service. Certain costs associated with the reengineering aspects of this program will be charged to selling and administrative expenses, as incurred, and will approximate $\$ 11$ million per quarter for the balance of fiscal 1998.

Reporting on the integration of its recent acquisition of the medical device business of the Ohmeda Division of The BOC Group, the company said it will record an expense of approximately $\$ 12$ million primarily in the third fiscal quarter to reflect costs associated with integrating the Ohmeda business.

This press release may contain certain forward looking statements regarding the Company's future performance, including future revenues, products and income, which are based upon current expectations of the Company and involve a number of business risks and uncertainties. Factors that could cause actual results to
vary materially from any forward looking statement include competitive factors, changes in regional, national or foreign economic conditions, changes in interest of foreign currency exchange rates, delays in product introductions, and changes in health care or other governmental regulation, as well as other factors discussed in the Company's filings with the Securities and Exchange Commission.

