

FORM 10-Q  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2001  
-----

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-4802  
-----

Becton, Dickinson and Company

-----  
(Exact name of registrant as specified in its charter)

New Jersey

22-0760120

-----  
(State or other jurisdiction of  
incorporation or organization)

-----  
(I.R.S. Employer Identification No.)

1 Becton Drive, Franklin Lakes, New Jersey 07417-1880  
-----

(Address of principal executive offices)  
(Zip Code)

(201) 847-6800

-----  
(Registrant's telephone number, including area code)

N/A

-----  
(Former name, former address and former fiscal year,  
if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports  
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of  
1934 during the preceding 12 months (or for such shorter period that the  
registrant was required to file such reports), and (2) has been subject to such  
filing requirements for the past 90 days. Yes X. No \_\_\_\_.

Indicate the number of shares outstanding of each of the issuer's classes  
of common stock, as of the latest practicable date.

Class of Common Stock	Shares Outstanding as of July 31, 2001
Common stock, par value \$1.00	258,544,900

BECTON, DICKINSON AND COMPANY  
FORM 10-Q

For the quarterly period ended June 30, 2001

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ITEM 1. FINANCIAL STATEMENTS  
 BECTON, DICKINSON AND COMPANY  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 Thousands of Dollars

<TABLE>  
 <CAPTION>

Assets	June 30, 2001	September 30, 2000
-----	-----	-----
	(Unaudited)	
<S>	<C>	<C>
Current Assets:		
Cash and equivalents	\$ 71,291	\$ 49,196
Short-term investments	5,497	5,561
Trade receivables, net	735,537	751,720
Inventories:		
Materials	162,536	156,918
Work in process	120,723	110,843
Finished products	440,578	410,915
	-----	-----
	723,837	678,676
Prepaid expenses, deferred taxes and other	200,814	175,524
	-----	-----
Total Current Assets	1,736,976	1,660,677
Property, plant and equipment	3,329,905	3,163,100
Less allowances for depreciation and amortization	1,671,497	1,587,042
	-----	-----
	1,658,408	1,576,058
Goodwill, Net	434,231	466,343
Core and Developed Technology, Net	310,070	309,061
Other Intangibles, Net	166,283	172,720
Other	381,609	320,237
	-----	-----
Total Assets	\$ 4,687,577	\$ 4,505,096
	=====	=====
Liabilities and Shareholders' Equity		
-----		
Current Liabilities:		
Short-term debt	\$ 539,355	\$ 637,735
Payables and accrued expenses	716,539	715,803
	-----	-----
Total Current Liabilities	1,255,894	1,353,538
Long-Term Debt	772,698	779,569
Long-Term Employee Benefit Obligations	336,150	329,497
Deferred Income Taxes and Other	102,852	86,494
Commitments and Contingencies	--	--
Shareholders' Equity:		
Preferred stock	41,225	43,570
Common stock	332,662	332,662
Capital in excess of par value	137,473	75,075
Retained earnings	3,063,927	2,835,908
Unearned ESOP compensation	(17,444)	(16,155)
Deferred compensation	7,248	6,490
Common shares in treasury - at cost	(946,005)	(980,163)
Accumulated other comprehensive loss	(399,103)	(341,389)
	-----	-----



</TABLE>

See notes to condensed consolidated financial statements

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BECTON, DICKINSON AND COMPANY  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
Thousands of Dollars  
(Unaudited)

<TABLE>  
<CAPTION>

	Nine Months Ended June 30,	
	-----	
	2001	
	-----	
2000		
<S>	<C>	
<C>		
Operating Activities		
-----		
Net income	\$ 303,283	
\$ 308,883		
Adjustments to net income to derive net cash provided by operating activities:		
Depreciation and amortization	232,437	
214,755		
Gains on investments, net	-	
(64,925)		
Change in working capital	(50,561)	
(17,034)		
Other, net	39,344	
(2,550)		
Net Cash Provided by Operating Activities	524,503	
439,129		
Investing Activities		
-----		
Capital expenditures	(265,888)	
(271,296)		
Acquisitions of businesses, net of cash acquired	(30,953)	
(21,047)		
(Purchases) sales of investments, net	(6,781)	
81,349		
Capitalized software	(54,207)	
(41,698)		
Other, net	(38,844)	
(33,130)		
Net Cash Used for Investing Activities	(396,673)	
(285,822)		
Financing Activities		
-----		
Change in short-term debt	4,030	
(34,387)		
Proceeds from long-term debt	2,387	
979		
Payments of long-term debt	(102,594)	
(60,600)		
Issuance of common stock from treasury	69,379	
31,836		
Dividends paid	(75,974)	
(72,093)		
Net Cash Used for Financing Activities	(102,772)	
(134,265)		

Effect of exchange rate changes on cash and equivalents (2,034)	(2,963)
-----	
Net increase in cash and equivalents 17,008	22,095
Opening Cash and Equivalents 59,932	49,196
-----	
Closing Cash and Equivalents \$ 76,940	\$ 71,291
=====	

</TABLE>

See notes to condensed consolidated financial statements

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BECTON, DICKINSON AND COMPANY  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
Dollar and Share Amounts in Thousands, Except Per-share Data  
June 30, 2001

Note 1 - Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, in the opinion of the management of the Company, include all adjustments which are of a normal recurring nature, necessary for a fair presentation of financial position and the results of operations and cash flows for the periods presented. However, the financial statements do not include all information and footnotes required for a presentation in accordance with generally accepted accounting principles. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included or incorporated by reference in the Company's 2000 Annual Report on Form 10-K. The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the full year.

Note 2 - Inventory Valuation

The Company uses the last-in, first-out ("LIFO") method of determining cost for substantially all inventories in the United States. An actual valuation of inventory under the LIFO method will be made only at the end of each fiscal year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs. All other inventories are accounted for using the first-in, first-out ("FIFO") method.

Note 3 - Comprehensive Income

Comprehensive income for the Company is comprised of the following:

<TABLE>  
<CAPTION>

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2001	2000	2001	2000
	-----	-----	-----	-----
<S>	<C>	<C>	<C>	<C>
Net Income	\$ 124,299	\$ 114,418	\$ 303,283	\$ 308,883
Other Comprehensive Income, Net of Tax				
Foreign currency translation adjustments	(24,009)	(24,181)	(59,400)	(101,899)
Unrealized gain (loss) on investments, net of amounts realized	1,142	(281)	(1,567)	11,284
Unrealized (loss) gain on currency options, net of amounts realized	(2,018)	--	3,253	--
	-----	-----	-----	-----

Comprehensive Income	\$ 99,414	\$ 89,956	\$ 245,569	\$ 218,268
	=====	=====	=====	=====

</TABLE>

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On October 1, 2000, the Company adopted the provisions of Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities." Accordingly, net unrealized gains on currency options have been included in other comprehensive income for the three and nine months ended June 30, 2001. For additional discussion regarding the adoption of this Statement, see Note 8 of the Notes to Condensed Consolidated Financial Statements.

The amount of unrealized gains or losses on investments and currency options in comprehensive income has been adjusted to reflect the realized gains included in net income during the three and nine months ended June 30, 2001 and 2000.

Note 4 - Earnings per Share

- - - - -

The following table sets forth the computations of basic and diluted earnings per share:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	<C> 2001	<C> 2000	<C> 2001	<C> 2000
Net income	\$ 124,299	\$ 114,418	\$ 303,283	\$ 308,883
Preferred stock dividends	(672)	(725)	(2,058)	(2,203)
Income available to common shareholders (A)	123,627	113,693	301,225	306,680
Preferred stock dividends - using "if converted" method	672	725	2,058	2,203
Additional ESOP contribution - using "if converted" method	(152)	(165)	(482)	(512)
Income available to common shareholders after assumed conversions (B)	\$ 124,147	\$ 114,253	\$ 302,801	\$ 308,371
Average common shares outstanding (C)	258,086	252,904	256,513	252,093
Dilutive stock equivalents from stock plans	7,095	5,939	7,372	6,283
Shares issuable upon conversion of preferred stock	4,472	4,816	4,472	4,816
Average common and common equivalent shares outstanding - assuming dilution (D)	269,653	263,659	268,357	263,192
Basic earnings per share (A/C)	\$ .48	\$ .45	\$ 1.17	\$ 1.22
Diluted earnings per share (B/D)	\$ .46	\$ .43	\$ 1.13	\$ 1.17

</TABLE>

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Note 5 - Contingencies

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The Company is involved, both as a plaintiff and a defendant, in various legal proceedings and claims which arise in the ordinary course of business, including product liability and environmental matters. While it is not possible to predict or determine the outcome of the legal actions brought against the Company, upon resolution of such matters, the Company may incur charges in excess of presently established reserves. While such future charges, individually and in the aggregate, could have a material adverse impact on the

Company's net income and net cash flows in the period in which they are recorded or paid, in the Company's opinion, the results of these matters, individually and in the aggregate, are not expected to have a material adverse effect on the Company's consolidated financial condition. Further discussion of legal proceedings is included in Part II of this Report on Form 10-Q.

Note 6 - Segment Data

On October 1, 2000, the Company changed the structure of its internal organization, which caused the composition of its reportable segments to change. For the nine months ending June 30, 2001, decisions about resource allocation and performance assessment were made separately for the Medical Systems ("Medical") segment, the new Clinical Laboratory Solutions ("Clinical Lab") segment, and the reorganized Biosciences segment. Prior year information has been reclassified to conform to current year presentation.

The Company evaluates performance based upon operating income. Segment operating income represents revenues reduced by product costs and operating expenses.

Financial information for the Company's segments is as follows:

<TABLE>  
<CAPTION>

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2001	2000	2001	2000
Revenues				
Medical	\$ 523,098	\$ 512,182	\$ 1,468,370	\$ 1,464,117
Clinical Lab	284,415	269,380	859,727	834,412
Biosciences	146,679	132,578	430,531	399,907
Total Revenues (A)	\$ 954,192	\$ 914,140	\$ 2,758,628	\$ 2,698,436
Segment Operating Income				
Medical	\$ 132,711	\$ 116,174	\$ 324,924	\$ 306,362
Clinical Lab	54,150	43,670	161,113	144,682
Biosciences	23,898	14,522	66,150	47,571
Total Segment Operating Income	210,759	174,366	552,187	498,615
Unallocated Items (B)	(47,208)	(12,858)	(153,131)	(70,251)
Income Before Income Taxes	\$ 163,551	\$ 161,508	\$ 399,056	\$ 428,364

</TABLE>

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	June 30, 2001	September 30, 2000
Segment Assets		
Medical	\$ 2,365,633	\$ 2,289,304
Clinical Lab	1,072,488	1,059,144
Biosciences	825,288	811,081
Total Segment Assets	4,263,409	4,159,529
Corporate and All Other (C)	424,168	345,567
Total Assets	\$ 4,687,577	\$ 4,505,096

(A) Intersegment revenues are not material.

(B) Includes interest, net; foreign exchange; corporate expenses; and gains on sales of investments.

(C) Includes cash and investments and corporate assets.

Note 7 - Special Charges

The Company recorded special charges of \$57,514, \$75,553, and \$90,945 in fiscal years 2000, 1999, and 1998, respectively, as discussed in the 2000 Annual Report on Form 10-K.

Fiscal Year 2000

The Company developed a worldwide organizational restructuring plan to align its existing infrastructure with its projected growth programs. This plan included the elimination of open positions and employee terminations from all businesses, functional areas and regions for the sole purpose of cost reduction. As a result of the approval of this plan in September 2000, the Company recorded \$33,000 of exit costs, of which \$31,700 related to severance costs. This plan provided for the termination of approximately 600 employees. As of June 30, 2001, approximately 520 of the targeted 600 had been severed. The remaining terminations and related accrued severance are expected to be substantially completed and paid by the end of fiscal 2001, as originally planned.

Asset impairments relating to this restructuring plan totaled \$4,514 and represented the write-down to fair value less cost to sell of assets held for sale or disposal in the Medical segment. Also included in special charges in 2000 was \$20,000 for estimated litigation defense costs associated with the Company's latex glove business, which was divested in 1995. Further discussion of legal proceedings is included in Part II of this Report on Form 10-Q.

A summary of the 2000 special charge accrual activity follows:

<TABLE>  
<CAPTION>

	Severance	Restructuring	Other
<S>	<C>	<C>	<C>
Accrual Balance at September 30, 2000	\$31,700	\$1,300	\$20,000
Payments	(23,200)	(100)	(5,400)
Accrual Balance at June 30, 2001	\$ 8,500	\$1,200	\$14,600

</TABLE>

Fiscal Year 1999

In an effort to better focus its business and improve its future financial performance, the Company decided in the third quarter of fiscal 1999 to exit certain product lines and other activities, primarily in the Medical segment. The product lines were in the area of home healthcare and represented new products that included self-monitoring devices for blood pressure, ear and heart. These products did not gain the expected market acceptance and the Company decided to discontinue these products due to poor performance. Included in 1999 special charges were exit costs relating to this plan of \$21,000. Such costs included approximately \$11,500 for the settlement of contractual obligations with suppliers, \$6,800 for the write-off of prepaid expenses associated with contractual obligations to purchase laboratory services and inventory to be manufactured by third parties in the future, and \$2,700 of severance costs. This exit plan, which involved the termination of 61 employees, was completed and substantially all accrued liabilities were paid within one year, as anticipated. Also included in 1999 special charges were the write-off of impaired assets relating to the plan of \$25,100. Such write-offs included \$14,800 related to goodwill, \$9,000 to licenses and \$1,300 to molds, all of which were written down to zero. These assets were taken out of service immediately after the write-down occurred and were subsequently scrapped.

The Company also reversed \$6,300 of 1998 special charges in 1999 as a result of the decision not to exit certain activities as had originally been planned.

Also included in special charges in 1999 were costs associated with a voluntary retirement program offered to 176 employees meeting certain age and service requirements at selected locations. A total of 133 participants accepted the program, resulting in a \$17,900 charge for special termination benefits, of which \$4,400 related to severance. This program was completed within one year, as anticipated.

Special charges for 1999 also included \$17,853 of other charges. Of this amount, \$8,153 related to the write-down of three equity investments whose decline in fair value was deemed to be other than temporary. Also included was \$7,200 relating to three intangible assets that were deemed impaired. The



decision to exit certain product development ventures and realign the Company's direction in other areas in the third quarter of fiscal 1999 resulted in the need to review for impairments. At that time, it was determined that an impairment loss existed for these assets. The impairment loss, which related primarily to the Medical segment, represented the excess carrying values over the fair values for these assets, based on discounted cash flow estimates. This charge also included a \$2,500 settlement payment relating to the exiting of a joint venture agreement with a pump manufacturer.

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A summary of the 1999 special charge accrual activity follows:

	Severance -----	Restructuring -----	Other -----
<S>	<C>	<C>	<C>
1999 Special Charges	\$ 7,100	\$ 11,700	\$ 2,500
Payments	(3,300)	(6,600)	(2,500)
	-----	-----	-----
Accrual Balance at			
September 30, 1999	3,800	5,100	--
Payments	(2,900)	(5,100)	--
	-----	-----	-----
Accrual Balance at			
September 30, 2000	900	--	--
Payments	(900)	--	--
	-----	-----	-----
Accrual Balance at			
June 30, 2001	\$ --	\$ --	\$ --
	=====	=====	=====

The Company also recorded \$26,900 of charges in Cost of products sold in 1999, to reflect the write-off of inventories and to provide appropriate reserves for expected future returns relating to the exited product lines.

Fiscal Year 1998  
- - - - -

In an effort to improve manufacturing efficiencies at certain of its locations, the Company initiated in 1998 two restructuring plans: the closing of a surgical blade plant in Hancock, New York and the consolidation of other production functions in Brazil, Spain, Australia and France. Total charges of \$35,300 were recorded in 1998 relating to these restructuring plans, primarily in the Medical segment, and consisted of \$15,400 relating to severance and other employee termination costs, \$15,400 relating to manufacturing equipment write-offs and \$4,500 relating to remaining lease obligations.

The original anticipated completion date for the Hancock facility closing was May 2000. The Company had estimated that approximately 200 employees would be terminated and recorded a \$9,900 charge relating to severance and a \$2,400 charge relating to other employee termination costs. Severance was originally estimated based on the severance arrangement communicated to employees in June 1998. The shutdown of the Hancock facility involved the transfer of three major production lines to new locations. Two of these production moves occurred in September 1999, as planned. At that time, a total of 50 employees were terminated and severance was paid and charged against the reserve. The move of the remaining production line for surgical blades has been delayed due to the following events:

1. The original plan did not anticipate the need for safety stock to serve the blade market during the move since the Company planned to use a new blade grinding technology that would allow for parallel production of blades during the eventual wind down and phase out of the old technology in Hancock. Problems arose with this new technology during fiscal 1999, which resulted in the Company's decision to maintain the existing technology. In addition, the blade business experienced a surge in demand for surgical blades around the world,

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particularly in Europe, between October 1998 and June 1999. This increased demand seriously hampered the Company's ability to build the required inventory levels to enable a move by May 2000. As a result, the Hancock closure date was revised to the latter part of fiscal 2001.

2. During the latter part of fiscal 1999 and early fiscal 2000, the U.S. healthcare marketplace experienced increased activity in the area of healthcare worker safety and sharp device injuries. In response to this

significant shift in the marketplace and the enactment of state laws and the expected enactment of federal law requiring the use of safety-engineered products, the Company re-prioritized its efforts to deliver safety surgical blades to the marketplace. This decision resulted in an extension of the timeline necessary to enable the blade production move and the closure of the Hancock facility.

The Company now expects the Hancock restructuring plan to be completed and the related accruals to be substantially paid by December 2002. The severance estimates have increased as a result of the extension of the Hancock final closing date. The impact of the estimated increase in severance costs was offset by savings from certain other factors, including lower actual salary increases, and lower outplacement fees than were originally anticipated. The remaining 150 employees will be terminated upon closure of the plant.

The Company originally scheduled to complete the consolidation of the other production facilities within twelve to eighteen months from the date the plans were finalized. Approximately 150 employees were estimated to be affected by these consolidations. Exit costs of approximately \$23,000 associated with these activities included \$3,100 of severance costs, with the remainder primarily related to write-offs of manufacturing equipment with a fair value of zero. At the time, the Company expected to remove all such assets, with the exception of Brazil and Spain manufacturing assets, from operations by September 1998. The Company reversed \$6,300 of the charges relating to the Brazil and Spain restructuring plans in fiscal 1999 as a result of the decision not to exit certain production activities as had originally been planned. The Company also recorded a catch-up adjustment to cost of sales for depreciation not taken since the initial write-off of assets relating to these locations. The remaining consolidation activities in Australia and France were completed as planned, with a total of approximately 30 employees terminated.

The Company also recorded \$37,800 of special charges to recognize impairment losses on other non-manufacturing assets. Approximately \$25,600 of this charge related to the write-down of goodwill and other assets associated with prior acquisitions in the area of manual microbiology. The impairment loss was recorded as a result of the carrying value of these assets exceeding their fair value, calculated on the basis of discounted estimated future cash flows. The carrying amount of such goodwill and other intangibles was \$24,000. The balance of the impairment loss of \$1,600 was recognized as a write-down of related fixed assets. Also included in the \$37,800 charge was a \$4,700 write-down of a facility held for sale, which was subsequently sold in fiscal 2000 at its adjusted book value.

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The remaining special charges of \$17,845 primarily consisted of \$12,300 of estimated litigation defense costs associated with the Company's latex glove business, which was divested in 1995, as well as a number of miscellaneous asset write-downs.

A summary of the 1998 special charge accrual activity follows:

<TABLE>  
<CAPTION>

	Severance -----	Restructuring -----	Other -----
<S>	<C>	<C>	<C>
1998 Special Charges	\$ 13,000	\$ 4,500	\$ 15,100
Payments	(500)	(50)	(2,400)
	-----	-----	-----
Accrual Balance at September 30, 1998	12,500	4,450	12,700
Reversals	(1,500)	--	--
Payments	(1,700)	(300)	(6,600)
	-----	-----	-----
Accrual Balance at September 30, 1999	9,300	4,150	6,100
Payments	(1,900)	(2,400)	(4,500)
	-----	-----	-----
Accrual Balance at September 30, 2000	7,400	1,750	1,600
Payments	(400)	(50)	(300)
	-----	-----	-----
Accrual Balance at June 30, 2001	\$ 7,000	\$ 1,700	\$ 1,300
	=====	=====	=====

</TABLE>

Other accruals of \$15,100 primarily represented the estimated litigation defense costs, as discussed above.

In June 1998, the Financial Accounting Standards Board ("FASB") issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended, which was required to be adopted in fiscal years beginning after June 15, 2000. This Statement requires that all derivatives be recorded in the balance sheet at fair value and that changes in fair value be recognized currently in earnings unless specific hedge accounting criteria are met. The Company adopted the provisions of SFAS No. 133 effective October 1, 2000. The cumulative effect of adoption was not material to the Company's results of operations or financial condition.

At the end of fiscal 2000, the Company purchased option contracts to hedge a portion of its anticipated sales from the United States to customers outside of the United States that are made by local affiliates. These option contracts are designated as cash flow hedges, as defined by SFAS No. 133, and are effective as hedges of these revenues.

Changes in the effective portion of the fair value of these option contracts are included in other comprehensive income until the hedged sales transactions are recognized in earnings. Once the hedged transaction occurs, the unrealized gain or loss on the option is reclassified from accumulated other comprehensive income to revenues. The Company realized hedge gains of \$3,573 for the quarter and \$7,702 for the nine months, which were reclassified from other comprehensive income to revenues once the hedged transactions had occurred.

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In April 2001, the Company re-designated its cash flow hedges pursuant to Statement 133 implementation guidance released by the Derivatives Implementation Group of the FASB. This interpretation allows companies to assess the effectiveness of cash flow hedges using an expected cash flow approach that is based on a probability-weighted distribution of possible outcomes. As a result, both the time value and intrinsic value of these option contracts are now designated as effective cash flow hedges, as defined by SFAS No. 133. As such, there was no ineffective portion recognized to earnings during the third quarter. Prior to the release of this guidance and the re-designation of these hedges, the Company recorded other expense of \$8,121 for the six months ended March 31, 2001 for the ineffective portion of the change in fair value of the options.

All outstanding currency options that were designated as cash flow hedges as of June 30, 2001 will mature by the end of fiscal 2001. Included in other comprehensive income for the nine months is an unrealized gain of \$3,253, net of tax and amounts realized, for options outstanding as of June 30, 2001.

The Company continues to hedge certain intercompany receivables and payables by entering into forward exchange contracts and currency options. Gains or losses on these contracts are largely offset by the gains or losses on the underlying hedged items. As under prior accounting standards, these forward exchange contracts do not qualify for hedge accounting under SFAS No. 133.

In the second quarter of fiscal 2001, the Company entered into an interest rate swap agreement, with an effective date of January 15, 2001, on its \$100,000 in outstanding 8.7% Debentures, due January 15, 2025. Under this agreement, the Company will pay interest at a variable rate in exchange for fixed rate payments, effectively transforming the Debentures to floating rate obligations. This swap is designated as a perfectly effective fair value hedge, as defined by SFAS No. 133. Changes in the fair value of the interest rate swap perfectly offset changes in the fair value of the fixed rate debt due to changes in market interest rates. As such, there was no ineffective portion to the hedge recognized in earnings during the period.

During the second quarter, the Company began entering into forward exchange contracts to hedge a portion of its net investments in Singapore and Japan. These forward contracts, which mature within 90 days, are designated and effective as net investment hedges, as defined by SFAS No. 133. Changes in the fair value of the forward exchange contracts offset translation gains or losses on the hedged portion of these net investments. The Company recorded a gain of \$3,294 for the quarter and \$10,556 for the nine months to foreign currency translation adjustments in other comprehensive income for the change in the fair value of the contracts. Gains of \$1,387 for the quarter and \$2,250 for the nine months were recognized in other expense for the ineffective portion of the change in fair value of the forward contracts.

As discussed above, the Company hedges substantially all transactional foreign exchange exposures through the use of forward contracts and currency options, and in an effort to manage interest rate exposures, the Company strives to achieve an acceptable balance between fixed and floating rate debt.

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The Company is exposed to credit loss in the event of nonperformance by

financial institutions with which it conducts business. The Company minimizes exposure to such risk, however, by dealing only with major international banks and financial institutions.

Further discussion of market risk is included in Item 3 of Part I of this Report on Form 10-Q.

Note 9 - Acquisitions

On January 10, 2001, the Company completed its acquisition of Gentest Corporation, a privately-held company serving the life sciences market in the areas of drug metabolism and toxicology testing of pharmaceutical candidates. The purchase price was approximately \$29,000 in cash, subject to certain post-closing adjustments.

The Company records acquisitions under the purchase method of accounting and, therefore, purchase prices are allocated to assets acquired and liabilities assumed based on estimated fair values. The results of operations for acquired companies are included in the consolidated results of the Company from their respective acquisition dates.

In certain instances, the Company may record charges for purchased in-process research and development in connection with acquired companies. These charges represent the fair value of certain acquired research and development projects that were determined to have not reached technological feasibility and do not have alternative future uses. The Company recorded such in-process research and development charges in fiscal years 1999 and 1998. For the acquisition of Clontech Laboratories, Inc. in fiscal 1999, the \$32,000 charge for purchased in-process research and development represented the value of several projects relating to gene chip technology, gene expression and gene cloning and reporter tools. For the acquisition of the Medical Devices Division of The BOC Group in fiscal 1998, the \$30,000 charge represented the value of several projects relating to new medical catheters and other devices. These charges represented the fair value for all such projects based on discounted net cash flows. These cash flows were based on management's estimates of future revenues and expected profitability of each product/technology. The rate used to discount these projected cash flows accounts for both the time value of money, as well as the risks of realization of the cash flows. No such charges for purchased in-process research and development were recorded in fiscal 2000 or in the first nine months of fiscal 2001.

Note 10 - Adoption of New Accounting Standards

In December 1999, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin ("SAB") No. 101, "Revenue Recognition in Financial Statements." This SAB provides the SEC's views in applying generally accepted accounting principles to selected revenue recognition issues. The Company will be adopting the provisions of this SAB during the fourth quarter of fiscal 2001. The Company is continuing to quantify the impact as a result of the additional guidance issued by the SEC in October 2000. The Company expects to record a cumulative effect adjustment upon adoption. The Company does not expect the adoption of this SAB to be material to its results of operations or financial condition for the fiscal year ending September 30, 2001.

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In June 2001, the FASB issued SFAS No. 141, "Business Combinations," and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 eliminates the pooling-of-interests method of accounting for business combinations initiated after July 1, 2001, and changes the criteria for recognizing intangible assets apart from goodwill. SFAS No. 141 requires any business combination initiated after June 30, 2001 to be accounted for by the purchase method. SFAS No. 142 stipulates that goodwill and indefinite lived intangible assets will no longer be amortized, but instead will be periodically reviewed for impairment. The amortization provisions of SFAS No. 142 apply to goodwill and intangible assets acquired after June 30, 2001. For goodwill and intangible assets acquired prior to July 1, 2001, the provisions of Statement 142 are effective upon adoption. The Company is required to adopt the provisions of SFAS No. 142 no later than October 1, 2002. The Company is in the process of evaluating these Statements and has not yet determined the future impact on its consolidated financial statements.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results

of Operations

Results of Operations

Third quarter revenues of \$954 million represented a four percent increase from the same period a year ago. Revenues for the nine months were \$2.759 billion, a two percent increase over a year ago. Revenue growth was unfavorably affected by foreign currency translation, which reduced revenues by an estimated two percent and four percent for the three and nine month periods, respectively. International revenues grew approximately five percent and six percent for the three and nine months, respectively, after excluding the unfavorable impact of foreign currency translation. Revenues were also adversely impacted by economic conditions in Latin America, and by a decline in sales performance in Asia Pacific.

Medical Systems ("Medical") revenues increased two percent for the quarter, or five percent after excluding the estimated unfavorable impact of foreign currency translation, primarily due to strong sales of advanced protection devices. Also contributing to this segment's revenue growth was an increase in sales of consumer health care products in the U.S. due primarily to sales of insulin syringes, reflecting the impact of our existing incentive programs in the drug wholesaler channel. In the future, we intend to redirect our promotional efforts toward sustaining our branded syringe sales at the retail level and toward development of the U.S. pen needle market. These activities are expected to result in lower U.S. Medical segment sales in the fourth quarter. Medical segment results also included strong sales of pharmaceutical systems products which were offset by a decline in revenues in Latin America and Asia Pacific, as discussed above.

Clinical Laboratory Solutions ("Clinical Lab") revenues increased six percent for the quarter, or eight percent after excluding the estimated unfavorable impact of foreign currency translation. Growth in the Clinical Lab segment was primarily due to strong sales of advanced protection devices. Clinical Lab revenues also benefited from a favorable comparison to the prior year, when revenues were adversely affected by a shift in the inventory levels of a key U.S. distributor.

Biosciences revenues grew 11 percent, with both product groups within this segment contributing to this growth. After excluding the estimated unfavorable impact of foreign currency translation, Biosciences revenues grew 13 percent.

<TABLE>

<CAPTION>

Segment Revenues (Dollars in millions)	Three Months Ended June 30,			Nine Months Ended June 30,		
	2001	2000	% Change	2001	2000	% Change
<S>	<C>	<C>	<C> <C>	<C>	<C>	<C>
<b>Medical</b>						
United States	\$ 271	\$ 249	9	\$ 724	\$ 688	5
International	252	263	(4)	744	776	(4)
<b>Total</b>	<b>\$ 523</b>	<b>\$ 512</b>	<b>2</b>	<b>\$ 1,468</b>	<b>\$ 1,464</b>	<b>-</b>
<b>Clinical Lab</b>						
United States	\$ 169	\$ 153	10	\$ 504	\$ 474	6
International	116	116	(1)	356	360	(1)
<b>Total</b>	<b>\$ 284</b>	<b>\$ 269</b>	<b>6</b>	<b>\$ 860</b>	<b>\$ 834</b>	<b>3</b>

</TABLE>

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<TABLE>

<CAPTION>

Segment Revenues (continued)	Three Months Ended June 30,			Nine Months Ended June 30,		
	2001	2000	% Change	2001	2000	% Change
<S>	<C>	<C>	<C> <C>	<C>	<C>	<C>
<b>Biosciences</b>						
United States	\$ 85	\$ 79	8	\$ 238	\$ 228	5
International	62	54	15	192	172	12
<b>Total</b>	<b>\$ 147</b>	<b>\$ 133</b>	<b>11</b>	<b>\$ 431</b>	<b>\$ 400</b>	<b>8</b>

**Total Revenues**

United States	\$ 525	\$ 481	9	\$ 1,467	\$ 1,389	6
International	429	433	(1)	1,292	1,309	(1)

Total	\$	954	\$	914	4	\$	2,759	\$	2,698	2
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</TABLE>

Refer to Note 6 in Notes to Condensed Consolidated Financial Statements for additional segment data. Changes in segment operating income were primarily driven by fluctuations in revenue, as discussed above. Biosciences segment income was also favorably impacted by increased sales of products from recent acquisitions, which have higher overall gross profit margins, as compared to products sold in the same period in the prior year. All segments benefited from lower operating expenses compared with the prior year, as discussed below.

Gross profit margin was 50.2% for the quarter and 48.8% for the nine months, compared with 50.4% and 48.9%, respectively, for the prior year. Excluding the voluntary product recall costs recorded in the second quarter of the prior year, gross profit margin would have been 49.4% for the nine months ended June 30, 2000. The decline in gross profit margin reflects an increase in sales of new products with lower margins in the Clinical Lab segment compared with a year ago, as well as cost containment pricing pressures on Medical segment products.

Selling and administrative expense was 26.1% of revenues for the quarter and 26.3% of revenues for the nine months, compared with the prior year's ratios of 27.2% and 26.9%, respectively. Selling and administrative expenditures for the quarter and year were about the same as last year, as incremental spending for new product initiatives offset favorable foreign currency translation and savings associated with the fiscal 2000 worldwide organizational restructuring plan. Investment in research and development was 5.6% of revenues for the quarter and 5.8% of revenues for the nine months. Excluding a charge for purchased in-process research and development recorded in the prior year's quarter, research and development would have been 6.0% and 6.2% of revenues for the prior year's quarter and nine months, respectively. Increased spending in the Biosciences segment and in other key initiatives, including blood glucose monitoring, were offset by lower ongoing development costs as a result of the recent introduction of safety products.

Operating margin was 18.6% and 16.7% for the current quarter and nine months, respectively. Excluding the aforementioned product recall and in-process research and development charges, the prior year's operating margins would have been 17.1% and 16.3% for the quarter and nine months, respectively. The increase in operating margin for the quarter reflects the decrease in operating expenses as a percent of revenues discussed above. Net interest expense declined \$4 million for the quarter and \$13 million for the nine months compared with the prior year,

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primarily due to lower debt levels and lower short-term interest rates.

During 2000, we recorded net gains on the sales of investments of \$32 million and \$65 million for the three and nine month periods, respectively, which related primarily to transactions involving two equity investments, as more fully described in our 2000 Annual Report on Form 10-K.

Other expense, net was \$4 million lower for the current quarter compared with a year ago, primarily due to a write-down of an asset held for sale in the prior year. Other expense, net was \$14 million for the nine months. Included in the current year's other expense, net were hedging expenses of \$8 million and net foreign exchange losses of \$3 million. See Note 8 of the Notes to Condensed Consolidated Financial Statements for further discussion.

The income tax rate was 24% for the quarter and nine months. The prior year's rate of 29.2% and 27.9% for the quarter and nine months, respectively, reflected the higher rate on the gains on the sales of investments. We expect our tax rate for the full year to be about 24%.

Net income and diluted earnings per share for the current quarter were \$124 million and 46 cents, respectively, compared with \$114 million and 43 cents in the prior year. Last year's reported earnings included a gain from the sale of an equity investment, offset in part by charges related to the acquisition of in-process research and development and the write-down of an asset held for sale, as discussed above. Excluding these items, earnings per share for the prior year's quarter would have been 40 cents. Net income and diluted earnings per share for the nine months were \$303 million and \$1.13, respectively, compared with \$309 million and \$1.17 for the same period in fiscal 2000, reflecting the aforementioned items.

#### Financial Condition

During the first nine months of fiscal 2001, cash provided by operating activities increased to \$525 million compared to \$439 million during the first nine months of last year. Capital expenditures during the first nine months were \$266 million, compared with last year's amount of \$271 million. We expect capital spending for fiscal 2001 to be about the same as last year's amount of \$376 million.

As of June 30, 2001, total debt of \$1.3 billion represented 36.4% of total capital (shareholders' equity, net non-current deferred income tax liabilities, and debt), down from 43.1% a year ago. Because of our strong credit rating, we believe we have the capacity to arrange any additional borrowings which might be required in the ordinary course of business.

#### Adoption of New Accounting Standards

In December 1999, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin ("SAB") No. 101, "Revenue Recognition in Financial Statements." This SAB provides the SEC's views in applying generally accepted accounting principles to selected revenue recognition issues. We will be adopting the provisions of this SAB during the fourth quarter of fiscal 2001. We are continuing to quantify the impact as a result of the additional guidance

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issued by the SEC in October 2000 and are expecting to record a cumulative effect adjustment upon adoption. We do not expect the adoption of this SAB to be material to our results of operations or financial condition for the fiscal year ending September 30, 2001.

In June 2001, the FASB issued SFAS No. 141, "Business Combinations," and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 eliminates the pooling-of-interests method of accounting for business combinations initiated after July 1, 2001, and changes the criteria for recognizing intangible assets apart from goodwill. The requirements of SFAS No. 141 are effective for any business combination accounted for by the purchase method that is completed after June 30, 2001. SFAS No. 142 stipulates that goodwill and indefinite lived intangible assets will no longer be amortized, but instead will be periodically reviewed for impairment. The amortization provisions of SFAS No. 142 apply to goodwill and intangible assets acquired after June 30, 2001. For goodwill and intangible assets acquired prior to July 1, 2001, the provisions of Statement 142 are effective upon adoption. We are required to adopt the provisions of SFAS No. 142 no later than October 1, 2002. We are in the process of evaluating these Statements and have not yet determined the future impact on our consolidated financial statements.

#### Prior Year Special Charges

We recorded special charges of \$58 million, \$76 million, and \$91 million in fiscal years 2000, 1999, and 1998, respectively, as described in Note 7 of the Notes to Condensed Consolidated Financial Statements.

For the 2000 restructuring plan, the annual savings from the reduction in salaries and wages expense are estimated to be \$30 million. As anticipated, these savings, beginning in 2001, offset incremental costs relating to programs, such as advanced protection technologies, blood glucose monitoring, molecular oncology, and our implementation of SAP, known as Genesis.

The annual savings of \$6 million for the 1999 restructuring plan primarily related to a reduction in salaries and wages expense resulting from the voluntary retirement program. As anticipated, these benefits, beginning in 2000, offset incremental costs relating to Genesis.

For the 1998 restructuring plan, the estimated annual benefits of \$4 million related to tax savings and reduced manufacturing costs associated with the move of the surgical blade plant in Hancock to Puerto Rico are expected to be realized following the closure of the Hancock facility. Beginning in 1999, we realized a reduction in amortization expense of \$5 million, resulting from the write-down of certain assets, which offset incremental costs associated with Genesis. See Note 7 of the Notes to Condensed Consolidated Financial Statements for further discussion.

#### Cautionary Statement Pursuant to Private Securities Litigation Reform Act of

1995 -- "Safe Harbor" for Forward-Looking Statements

The Private Securities Litigation Reform Act of 1995 (the "Act") provides a safe harbor for forward-looking statements made by or on behalf of Becton, Dickinson and Company ("BD").

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BD and its representatives may from time to time make certain forward-looking statements in publicly-released materials, both written and oral, including statements contained in this report and filings with the Securities and Exchange Commission and in our other reports to shareowners. Forward-looking statements may be identified by the use of words like "plan," "expect," "believe," "intend," "will," "anticipate," "estimate" and other words of similar meaning in

conjunction with, among other things, discussions of future operations and financial performance, as well as our strategy for growth, product development, regulatory approvals, market position and expenditures. All statements which address operating performance or events or developments that we expect or anticipate will occur in the future -- including statements relating to volume growth, sales and earnings per share growth and statements expressing views about future operating results -- are forward-looking statements within the meaning of the Act.

Forward-looking statements are based on current expectations of future events. The forward-looking statements are and will be based on management's then current views and assumptions regarding future events and operating performance, and speak only as of their dates. Investors should realize that if underlying assumptions prove inaccurate or unknown risks or uncertainties materialize, actual results could vary materially from our expectations and projections. Investors are therefore cautioned not to place undue reliance on any forward-looking statements. Furthermore, we undertake no obligation to update or revise any forward-looking statements whether as a result of new information, future events and developments or otherwise.

The following are some important factors that could cause our actual results to differ from our expectations in any forward-looking statements:

- . Regional, national and foreign economic factors, including inflation and fluctuations in interest rates and foreign currency exchange rates and the potential effect of such fluctuations on revenues, expenses and resulting margins.
- . Competitive product and pricing pressures and our ability to gain or maintain market share in the global market as a result of actions by competitors, including technological advances achieved and patents attained by competitors as patents on our products expire. While we believe our opportunities for sustained, profitable growth are considerable, actions of competitors could impact our earnings, share of sales and volume growth.
- . Changes in domestic and foreign healthcare resulting in pricing pressures, including the continued consolidation among healthcare providers, trends toward managed care and healthcare cost containment and government laws and regulations relating to sales and promotion, reimbursement and pricing generally.
- . Fluctuations in the cost and availability of raw materials and the ability to maintain favorable supplier arrangements and relationships.
- . Government laws and regulations affecting domestic and foreign operations, including those relating to trade, monetary and fiscal policies, taxation, environmental matters, price controls, licensing and regulatory approval of new products.

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- . Difficulties inherent in product development, including the potential inability to successfully continue technological innovation, complete clinical trials, obtain regulatory approvals in the United States and abroad, or gain and maintain market approval of products, and the possibility of encountering infringement claims by competitors with respect to patent or other intellectual property rights, all of which can preclude or delay commercialization of a product.
- . Significant litigation adverse to BD, including product liability claims, patent infringement claims, and antitrust claims, as well as other risks and uncertainties detailed from time to time in our Securities and Exchange Commission filings.
- . Our ability to achieve earnings forecasts, which are generated based on projected volumes and sales of many product types, some of which are more profitable than others. There can be no assurance that we will achieve the projected level or mix of product sales.
- . Product efficacy or safety concerns resulting in product recalls, regulatory action on the part of the Federal Drug Administration (or foreign counterparts) or declining sales.
- . Economic and political conditions in international markets, including civil unrest, governmental changes and restrictions on the ability to transfer capital across borders.
- . Our ability to penetrate developing and emerging markets, which also depends on economic and political conditions, and how well we are able to acquire or form strategic business alliances with local companies and make necessary infrastructure enhancements to production facilities, distribution networks, sales equipment and technology.
- . The impact of business combinations, including acquisitions and divestitures, both internally for BD and externally in the healthcare



industry.

Issuance of new or revised accounting standards by the American Institute of Certified Public Accountants, the Financial Accounting Standards Board or the Securities and Exchange Commission.

The foregoing list sets forth many, but not all, of the factors that could impact our ability to achieve results described in any forward-looking statements. Investors should understand that it is not possible to predict or identify all such factors and should not consider this list to be a complete statement of all potential risks and uncertainties.

Item 3. Quantitative and Qualitative Disclosures About Market Risk  
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The Company hedges substantially all transactional foreign exchange exposures through the use of forward contracts and currency options, and in an effort to manage interest rate exposures, the Company strives to achieve an acceptable balance between fixed and floating rate debt. The Company also faces currency exposure that arises from translating the results of its worldwide operations to the U.S. dollar at exchange rates that have fluctuated from the beginning of the

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period. The Company began to purchase option contracts at the end of 2000 to partially protect against adverse foreign exchange rate movements. The Company's 2000 Annual Report on Form 10-K includes sensitivity analysis disclosures that express the potential loss in future earnings, fair values, or cash flows from market risk sensitive instruments resulting from hypothetical changes in relevant market rates over a selected period of time. For foreign currency derivative instruments, market risk is determined by calculating the impact on fair value of an assumed one-time change in foreign exchange rates relative to the U.S. dollar. Fair values were estimated based on market prices, where available, or dealer quotes. The reduction in fair value of the Company's purchased option contracts is limited to the options' fair value. For interest rate derivative instruments, market risk is determined by calculating the impact to fair value of an assumed one-time change in interest rates across all maturities. Fair values were estimated based on market prices, where available, or dealer quotes. A change in interest rates on short-term debt is assumed to impact earnings and cash flow but not fair value because of the short maturities of these instruments. A change in interest rates on long term debt is assumed to impact fair value but not earnings or cash flow because the interest rates are fixed.

There have been no material changes in information reported since the fiscal year ended September 30, 2000.

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PART II - OTHER INFORMATION  
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Item 1. Legal Proceedings.  
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We are involved, both as a plaintiff and a defendant, in various legal proceedings which arise in the ordinary course of business, including product liability and environmental matters.

A more complete description of legal proceedings has been set forth in our 2000 annual report on Form 10-K (the "10-K"), as updated in our Forms 10-Q for the quarters ended December 31, 2000 and March 31, 2001. For the quarter ended June 30, 2001, the following changes have occurred.

Latex Cases  
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We have now received a total of 466 claims to date, relating to alleged reactions caused by exposure to latex resulting from the use, over time, of latex gloves. The facts and circumstances of new claims filed since the 10-K are similar to those previously filed and we are of the same opinion as stated in the 10-K.

RTI Litigation  
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On January 29, 2001, a lawsuit was filed under the caption Retractable Technologies, Inc. vs. Becton Dickinson and Company, et al. (Case No. CA5010V036, United States District Court for the Eastern District of Texas). The allegations of the lawsuit, with the exception of new causes of action under federal antitrust laws, are substantially similar to the allegations set forth in Retractable Technologies, Inc. vs.

Becton Dickinson and Company et al. (Case No. 5333\*J6198, Brazoria County District Court), which was withdrawn by the plaintiff on February 5, 2001. A Case Management Conference has been scheduled by the Court for August 15, 2001.

CalOSHA Citation

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On May 11, 2001, CalOSHA issued a Citation and Notification of Penalty to the Kaiser Permanente Sunset facility in Los Angeles, setting forth a number of alleged violations. One of the alleged violations stated that: "The BD Eclipse blood collection device used in the Laboratory (Main and Outpatient) does not meet the definition of a needle with engineered sharp injury protection because it does not effectively reduce the risk of an exposure incident, and it causes splashing, spraying, spattering and/or generation of droplets of blood in violation of subsection 5193(d)(2)(D)." Kaiser has filed an appeal to this citation and we have moved to intervene in the proceeding. CalOSHA has issued a public statement that "We are not making an announcement per se

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that the Eclipse device is unacceptable, but that the way it was used may be a problem. We are not saying at this time that employers should not be using this device."

Summary

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While it is not possible to predict or determine the outcome of the above or other legal actions brought against BD, upon resolution of such matters, we may incur

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charges in excess of presently established reserves. While such future charges, individually and in the aggregate, could have a material adverse impact on our net income and net cash flows in the period in which they are recorded or paid, in our opinion, the results of the above matters, individually and in the aggregate, are not expected to have a material adverse effect on the Company's consolidated financial condition.

Item 2. Changes in Securities and Use of Proceeds.

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Not applicable.

Item 3. Defaults Upon Senior Securities.

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Not applicable.

Item 4. Submission of Matters to a Vote of Security Holders.

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Not applicable.

Item 5. Other Information.

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Not applicable.

Item 6. Exhibits and Reports on Form 8-K.

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a) Exhibits

None.

b) Reports on Form 8-K

During the three-month period ended June 30, 2001, we filed two Current Reports on Form 8-K:

(i) Under Item 5 - Other Events, we announced our results for the quarter ended March 31, 2001 in a report dated April 18, 2001.

(ii) Under Item 9 - Regulation FD Disclosure, we furnished information in a report dated May 25, 2001 regarding a Cal-OSHA citation received by a Kaiser Permanente hospital in Los Angeles that involved the use of one of our products.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Becton, Dickinson and Company  
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(Registrant)

Date August 13, 2001  
-----

/s/ John R. Considine  
-----  
John R. Considine  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)

/s/ Richard M. Hyne  
-----  
Richard M. Hyne  
Vice President and Controller  
(Chief Accounting Officer)