WASHINGTON, D.C. 20549
(Mark One)


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PART I - FINANCIAL INFORMATION
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Item 1. Financial Statements.
----------------------
Condensed Consolidated Balance Sheets at March 31, 1995 and September 30, 1994

Condensed Consolidated Statements of Income for the three and six month periods ended March 31, 1995 and 1994

Condensed Consolidated Statements of Cash Flows for the six months ended March 31, 1995 and 1994

Notes to Condensed Consolidated Financial Statements

ITEM 1. FINANCIAL STATEMENTS
BECTON, DICKINSON AND COMPANY
CONDENSED CONSOLIDATED BALANCE SHEETS
Thousands of Dollars

## <TABLE>

<CAPTION>

| Assets | $\begin{gathered} \text { March } 31, \\ 1995 \end{gathered}$ | September 1994 |
| :---: | :---: | :---: |
|  | (Unaudited) |  |
| <S> | <C> | <C> |
| Current Assets: |  |  |
| Cash and equivalents | \$ 47,555 | \$ 94,913 |
| Short-term investments | 93,514 | 83,854 |
| Trade receivables, net | 552,150 | 589,918 |
| Inventories (Note 2) : |  |  |
| Materials | 87,181 | 85,303 |
| Work in process | 71,155 | 69,696 |
| Finished products | 265,341 | 265,002 |
|  | 423,677 | 420,001 |
| Prepaid expenses, deferred taxes and other | 140,125 | 137,865 |
| Total Current Assets | 1,257,021 | 1,326,551 |
| Investments in Marketable Securities | 71,525 | 71,527 |
| Property, plant and equipment | 2,507,012 | 2,479,936 |
| Less allowances for depreciation and amortization | 1,162,735 | 1,103,587 |
|  | 1,344,277 | 1,376,349 |
| Intangibles, Net |  |  |
| Patents and other | 95,446 | 103,882 |
| Goodwill | 113,402 | 113,843 |
| Other | 169,006 | 167,381 |
| Total Assets | \$3,050,677 | \$3,159,533 |

Liabilities and Shareholders' Equity

- ------------------------------------------

Current Liabilities:

## Short-term debt <br> Payables and accrued expenses

\$ 232,747
\$ 173,228
462,433 505,093

Total Current Liabilities
695,180
678,321
Long-Term Debt
628,828
669,157
Long-Term Employee Benefit Obligations
301,003
297,644
Deferred Income Taxes and Other
36,715
32,717
Commitments and Contingencies
0

Shareholders' Equity:

| Preferred stock | 55,520 | 56,331 |
| :---: | :---: | :---: |
| Common stock | 85,349 | 85,349 |
| Capital in excess of par value | 114,255 | 111,600 |
| Cumulative currency translation adjustments | 2,421 | 8,573 |
| Retained earnings | 1,821,792 | 1,752,360 |
| Unearned ESOP compensation | $(40,683)$ | $(41,096)$ |
| Shares in treasury - at cost | $(649,703)$ | $(491,423)$ |
| Total Shareholders' Equity | 1,388,951 | 1,481,694 |
| Total Liabilities and Shareholders' Equity | \$3,050,677 | \$3,159,533 |

</TABLE>

See notes to condensed consolidated financial statements

# Thousands of Dollars, Except Per Share Data 

(Unaudited)

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & & \multicolumn{3}{|l|}{Three Months Ended March 31,} \\
\hline & & 1995 & & 1994 \\
\hline <S> & \multicolumn{2}{|l|}{<C>} & \multicolumn{2}{|l|}{<C>} \\
\hline REVENUES & \$ & 692,839 & \$ & 634,814 \\
\hline Cost of products sold & & 370,237 & & 343,082 \\
\hline Selling and administrative & & 180,898 & & 162,617 \\
\hline Research and development & & 35,504 & & 35,684 \\
\hline TOTAL OPERATING COSTS AND EXPENSES & & 586,639 & & 541,383 \\
\hline OPERATING INCOME & & 106,200 & & 93,431 \\
\hline Interest expense, net & & \((11,571)\) & & \((13,655)\) \\
\hline Other expense, net & & \((2,404)\) & & \((4,653)\) \\
\hline INCOME BEFORE INCOME TAXES & & 92,225 & & 75,123 \\
\hline Income tax provision & & 27,296 & & 18,030 \\
\hline NET INCOME & \$ & 64,929 & \$ & 57,093 \\
\hline
\end{tabular}

\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline EARNINGS PER SHARE & \$ & . 92 & & . 76 & \$ & 1.38 & \$ & 1.09 \\
\hline DIVIDENDS PER SHARE & \$ & . 205 & \$ & . 185 & \$ & . 41 & \$ & . 37 \\
\hline Average common and common equivalent shares outstanding & & 69,243 & & 73,540 & & 69,797 & & 74,148 \\
\hline
\end{tabular}

See notes to condensed consolidated financial statements
-4-

BECTON, DICKINSON AND COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
Thousands of Dollars
(Unaudited)
<TABLE>
<CAPTION>
<S>


Operating Activities:

Net income
Adjustments to net income to derive net cash provided by operating activities: Depreciation and amortization Change in working capital Other, net

Net cash provided by operating activities
\(\$ \quad 98,473 \quad \$ \quad 82,789\)

101,856
99,756
\((27,829) \quad 230\)
8,133 13,378
\(180,633 \quad 196,153\)
196,153
---------

Investing Activities:
\begin{tabular}{lcr} 
Capital expenditures & \((50,103)\) & \((57,016)\) \\
Payment received on note receivable & 23,836 & 0 \\
Change in investments, net & \((9,675)\) & 7,840
\end{tabular}
\begin{tabular}{|c|c|}
\hline \((12,483)\) & \((19,886)\) \\
\hline \((48,425)\) & \((69,062)\) \\
\hline
\end{tabular}

Financing Activities:
\begin{tabular}{|c|c|c|c|c|}
\hline Change in short-term debt & & \((80,316)\) & & \((9,013)\) \\
\hline Proceeds of long-term debt & & 107,976 & & 27,750 \\
\hline Payments of long-term debt & & \((19,033)\) & & \((16,106)\) \\
\hline Issuance of common stock & & 8,879 & & 5,754 \\
\hline Repurchase of common stock & & \((165,315)\) & & \((114,387)\) \\
\hline Dividends paid & & \((29,512)\) & & \((28,696)\) \\
\hline Net cash used for financing activities & & \((177,321)\) & & \((134,698)\) \\
\hline Effect of exchange rate changes on cash and equivalents & & \((2,245)\) & & (511) \\
\hline Net decrease in cash and equivalents & & \((47,358)\) & & \((8,118)\) \\
\hline Opening Cash and Equivalents & & 94,913 & & 39,126 \\
\hline Closing Cash and Equivalents & \$ & 47,555 & \$ & 31,008 \\
\hline
\end{tabular}
</TABLE>
\[
\begin{gathered}
\text { See notes to condensed consolidated financial statements } \\
-5- \\
\text { BECTON, DICKINSON AND COMPANY } \\
\text { NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS } \\
\text { MARCH 31, } 1995
\end{gathered}
\]

Note 1 - Basis of Presentation
- ---------------------------------

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, in the opinion of the management of the Company, include all adjustments, which are of a normal recurring nature, necessary for a fair presentation of financial position and the results of operations and cash flows for the periods presented. However, the financial statements do not include all information and footnotes required for a presentation in accordance with generally accepted accounting principles. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included or incorporated by reference in the Company's 1994 Annual Report on Form 10-K. The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the full year.

Note 2 - Inventory Valuation
- ------------------------------

An actual valuation of inventory under the LIFO method can be made only at the end of each fiscal year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs.

Note 3 - Debt Issuance
- -----------------------

In January 1995, the Company issued \(\$ 100\) million of \(8.70 \%\) Debentures with an effective yield of \(8.90 \%\) which mature on January 15, 2025. Interest on the Debentures is payable on January 15 and July 15 of each year, commencing July 15, 1995. The Debentures are redeemable in whole or in part at the option of the Company at any time on or after January 15, 2005 at specified redemption prices. The Debentures are not entitled to any sinking fund. The Company used the net proceeds to repay a portion of its outstanding commercial paper.
-6-
ITEM 2.
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Results of Operations

Second quarter reported revenues of \(\$ 693\) million exceeded the prior year's revenues by \(9 \%\). Revenues would have increased 6\% after excluding the estimated \(\$ 22\) million favorable effect of foreign currency translation. Orders for the Company's core products continue to be strong in both segments reflecting continued increases in demand for safety products. Medical Supplies and Devices segment revenues of \(\$ 385\) million increased \(10 \%\), or \(6 \%\) after excluding the estimated \(\$ 11\) million favorable impact from foreign currency translation. Strong growth was achieved in the hypodermic business as a result of continued conversion to safety products and in the diabetes care business reflecting primarily the benefits from trends toward more frequent injections. Diagnostic Systems segment revenues of \(\$ 308\) million increased \(9 \%\), or \(5 \%\) after excluding the estimated \(\$ 11\) million favorable impact from foreign currency translation. Worldwide sales in the segment's core businesses remained satisfactory with sales of blood collection products showing strong growth as a result of continued increases in demand for safety products.

Domestic Medical segment revenues increased 6\%. International Medical segment revenues increased \(13 \%\), or \(6 \%\) after excluding the estimated favorable impact from foreign currency translation, reflecting good growth in most geographic regions, especially Asia-Pacific, Europe and Brazil.

Domestic Diagnostic segment revenues increased 5\% and International Diagnostic segment revenues increased \(14 \%\), or \(5 \%\) after excluding the estimated favorable impact from foreign currency translation. Good growth was achieved in most geographic regions with strong growth in Asia-Pacific, Europe and Brazil.

The gross profit margin of \(46.6 \%\) was six-tenths of a percentage point higher than last year's second quarter rate of \(46.0 \%\). The improvement reflects productivity improvements and favorable product mix trends as well as favorable foreign currency translation. Selling and administrative expense of \$181 million was \(26.1 \%\) of revenues which was slightly higher than last year's second quarter ratio of \(25.6 \%\). The benefits from continued spending controls over operating expenses were offset by a write-off of leasehold improvements in Japan associated with a decision made in the second quarter to relocate the Tokyo staff to a more earthquake-proof building and by unfavorable foreign currency translation. Investment of \(\$ 36\) million in research and development was \(5.1 \%\) of revenues as compared with last year's second quarter rate of \(5.6 \%\). This slight decrease from last year's second quarter rate represents the Company's continued increase in the rate of spending for high potential projects, more than offset by the benefits derived from reduced spending for lower potential projects.

Operating income of \(\$ 106\) million increased \(14 \%\) from last year's second quarter amount of \(\$ 93\) million. The improvement of the operating margin from \(14.7 \%\) in the second quarter last year to \(15.3 \%\) in the current quarter was the result of the positive impact of the improved gross profit margin and overall spending controls.
\[
-7-
\]

Net interest expense of \(\$ 12\) million was \(\$ 2\) million lower than last year's second quarter amount, due to higher interest income as well as lower hedging costs in Brazil partially offset by higher domestic interest expense associated with the current quarter debt issuance. Other expense, net was \(\$ 2\) million favorable compared with last year's second quarter amount of \(\$ 5\) million due to favorable foreign exchange and a gain on the disposition of an equity investment in the current quarter. The second quarter income tax rate of \(29.6 \%\), compared with last year's second quarter rate of \(24.0 \%\), resulted primarily from the reduction in certain tax benefits associated with operations in Puerto Rico.

Net income was \(\$ 65\) million compared with \(\$ 57\) million last year, an increase of \(14 \%\). Earnings per share of \(\$ .92\) increased \(21 \%\) over last year's \(\$ .76\), or \(13 \%\) after excluding the estimated \(\$ .06\) favorable impact of foreign currency translation compared with the prior year.

Six Months 1995 vs. Six Months 1994

Reported revenues of \(\$ 1.286\) billion exceeded the prior year level of \(\$ 1.189\) billion by \(8 \%\), or \(5 \%\) after excluding the estimated favorable impact of foreign currency translation. Medical Supplies and Devices segment revenues increased \(9 \%\) to \(\$ 705\) million. Diagnostic Systems segment revenues were \(\$ 581\) million, an increase of \(7 \%\). Geographically, domestic revenues increased \(4 \%\) to \(\$ 689\) million and international revenues of \(\$ 598\) million increased \(14 \%\), or \(6 \%\) after excluding the estimated favorable impact of foreign currency translation.

The gross profit margin of \(45.8 \%\) was one percentage point higher than last year's rate of \(44.8 \%\) Selling and administrative expense was \(27.4 \%\) of revenues, higher than last year's rate of \(26.9 \%\). Investment of \(\$ 71\) million in research and development expense was about the same as last year's expenditures. As a percent of revenues, research and development expense was 5.5\%, slightly lower than last year's rate of \(5.9 \%\). The reasons for these changes are consistent
with those previously discussed in the Second Quarter Results of Operations.
Operating income of \(\$ 166\) million increased \(\$ 23\) million over last year. As a percent of revenues, operating income was \(12.9 \%\) compared with last year's \(12.0 \%\), resulting from improved gross profit margins and spending controls.

Other expense, net was \(\$ 5\) million favorable compared with last year. The change is principally due to favorable foreign exchange and a gain on the sale of an equity investment.

The income tax rate of \(29.6 \%\), compared with last year's rate of \(24.0 \%\), represents the reduction of certain tax benefits associated with operations in Puerto Rico.

Net income was \(\$ 98\) million, compared with \(\$ 83\) million last year, an increase of 19\%. Earnings per share of \(\$ 1.38\) increased \(27 \%\) over last year's \(\$ 1.09\), or \(18 \%\) after excluding the estimated \(\$ .09\) favorable impact of foreign currency translation compared with the prior year.
-8-
Financial Condition
- -------------------

During the first six months of 1995, cash provided by operations was \(\$ 181\) million, compared with \(\$ 196\) million during the first six months of last year. Total debt increased \(\$ 19\) million during the first six months of 1995. In January 1995, the Company issued \(\$ 100\) million of \(8.70 \%\) Debentures (see Note 3 to Condensed Consolidated Financial Statements), the proceeds of which were used to repay a portion of the Company's outstanding commercial paper, which had been classified as long-term debt. The percentage of debt to capitalization (wherein capitalization is defined as the sum of shareholders' equity, net non-current deferred income tax liabilities, and debt) was \(38.0 \%\), lower than \(38.8 \%\) year ago.

Capital expenditures for the six months were \(\$ 50\) million compared with \(\$ 57\) million during the first six months of last year. For the full year, capital expenditures are expected to be approximately the same as last year's \$123 million.

Because of its strong credit ratings, the Company believes it has the capacity to arrange significant additional borrowings should the need arise.

During the first six months of 1995, the Company repurchased 3.4 million shares of its common stock at an average cost per share of approximately \(\$ 48.03\), representing a total expenditure of \(\$ 165\) million. At March 31, 1995, authorization from the Board of Directors remained outstanding to acquire an additional 6.4 million shares.

The Company has operations in Mexico representing approximately \(\$ 100\) milion of the Company's \(\$ 2.6\) billion annual revenues. The impact on the Company's operations from the recent devaluation of the Mexican peso was an estimated reduction in total revenues for the second quarter of less than \(1 \%\). The estimated impact on earnings per share for the second quarter was not significant. The Company expects the unfavorable impact on the total year earnings per share from lower revenues and income from its Mexico operations and losses on the balance sheet exposure in Mexico to be approximately \(\$ .05\).

In March 1995, the Financial Accounting Standards Board issued Statement No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of." This Statement establishes accounting standards for the assessment and measurement of impairment of long-lived assets, certain identifiable intangibles, and goodwill related to those assets to be held and used and for long-lived assets and certain identifiable intangibles to be disposed of. The Company is presently assessing the effect of adoption of Statement No. 121, which is required to be adopted by the Company by the first quarter of fiscal 1997.

Item 4. Submission of Matters to a Vote of Security Holders
----------------------------------------------------------
a) The Annual Meeting of Shareholders of the Company was held on February 14, 1995.
c) (i) A management proposal for the election of six directors for the terms indicated below was voted upon as follows:
\begin{tabular}{|c|c|c|c|}
\hline Nominee & Term & Votes For & Votes Withheld \\
\hline Henry P. Becton, Jr. & 3 Years & 61,497,403 & 344,929 \\
\hline Clateo Castellini & 2 Years & 61,432,895 & 409,437 \\
\hline Gerald M. Edelman & 3 Years & 60,470,709 & 1,371,623 \\
\hline Edmund B. Fitzgerald & 3 Years & 61,481,590 & 360,742 \\
\hline John W. Galiardo & 2 Years & 61,438,230 & 404,102 \\
\hline Richard W. Hanselman & 3 Years & 61,468,338 & 373,994 \\
\hline
\end{tabular}
(ii) A management proposal to ratify the selection of Ernst \& Young LLP as independent auditors for fiscal year 1995 was voted upon. \(61,602,812\) shares were voted for the proposal, 123,169 shares were voted against and 116,351 shares abstained.
(iii) A management proposal to approve the 1995 Stock Option Plan including making available 6,000,000 shares of the Company's common stock for the granting of options, was voted upon. \(42,882,189\) shares were voted for the proposal, 14,876,113 shares were voted against and 291,908 shares abstained.
(iv) A shareholder proposal to recommend that the Company disclose information concerning senior executives with the corporation who have previously served in a governmental capacity was voted upon. \(1,882,412\) shares were voted for the proposal, \(54,913,569\) shares were voted against and 1,250,729 shares abstained.
(v) A shareholder proposal to recommend the annual election of directors was voted upon. \(27,589,815\) shares were voted for the proposal, \(29,630,890\) shares were voted against and 829,505 shares abstained.
(vi) A shareholder proposal to recommend the disclosure of a comprehensive report on the Company's Mexican operations was voted upon. 3,837,988 shares were voted for the proposal, 48,402,444 shares were voted against and 5,808,178 shares abstained.
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Item 6. Exhibits and Reports on Form 8-K.
------------------------------------
a) Exhibits

11 - Computation of Earnings Per Share.
27 - Financial Data Schedule.
b) Reports on Form 8-K

The following reports on Form \(8-\mathrm{K}\) were filed by the registrant with the Securities and Exchange Commission:
(i) Form 8-K dated January 12, 1995 reported Item 7 in connection with the registrant's anticipated offering of up to \(\$ 100\) million principal amount of debentures pursuant to a Prospectus Supplement dated January 10, 1995 under the registrant's Registration Statement on Form S-3 (Registration No. 33-47957). The registrant filed the following exhibits on Form 8-K:

4 (c) - Form of Second Supplemental Indenture, dated as of January 10, 1995, between the Registrant and Chemical Bank (as successor by merger to Manufacturers Hanover Trust Company), as Trustee.

12 - Calculation of Ratio of Earnings to Fixed Charges.
(ii) Form 8-K dated January 20, 1995 reported Item 7 in connection with the registrant's sale of \(\$ 100\) million principal amount of debentures pursuant to a Prospectus Supplement dated January 10, 1995 under the registrant's Registration Statement on Form S-3 (Registration No. 33-47957). The registrant filed the following exhibits on Form 8-K:

1 - Underwriting Agreement and related Pricing Agreement, each dated January 10, 1995, between the Registrant
and Goldman Sachs \& Co. and CS First Boston Corporation.

4 (c) - Second Supplemental Indenture, dated as of January 10, 1995, between the Registrant and Chemical Bank (as successor by merger to Manufacturers Hanover Trust Company), as Trustee.

4 (d) - Copy of definitive 8.70\% Debenture Due January 15, 2025.
-11-
SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
Becton, Dickinson and Company
(Registrant)

Date May 11, 1995 --------------------------------
/s/ Edward J. Ludwig
---------------------------------------------------
Edward J. Ludwig
Vice President - Finance and Controller (Principal Financial and Accounting Officer)
-12-
EXHIBIT INDEX
\begin{tabular}{|c|c|c|}
\hline Exhibit & & Method of \\
\hline Number & Description & Filing \\
\hline
\end{tabular}

11 Computation of Earnings Filed with Per Share this report

27 Financial Data Schedule Filed with
this report

BECTON, DICKINSON AND COMPANY
COMPUTATION OF EARNINGS PER SHARE
(All amounts in thousands, except per share data)

\section*{<TABLE>}
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Earnings per share
\(\$ \quad 1.38\)
\(\$ \quad 1.09\)

FULLY DILUTED EARNINGS PER SHARE
- ------------------------------------
\begin{tabular}{|c|c|c|c|c|}
\hline Net income applicable to common stock & \$ & 96,661 & \$ & 80,912 \\
\hline Add preferred stock dividends using the "if converted" method & & 1,812 & & 1,877 \\
\hline Less additional ESOP contribution, using the "if converted" method & & (716) & & (767) \\
\hline Net income for fully diluted earnings per share & \$ & 97,757 & \$ & 82,022 \\
\hline Shares: & & & & \\
\hline Average shares outstanding & & 67,938 & & 73,165 \\
\hline Add: & & & & \\
\hline Dilutive stock equivalents from stock plans & & 2,169 & & 1,032 \\
\hline of preferred stock & & 1,506 & & 1,557 \\
\hline Weighted average number of common shares used in calculating fully diluted earnings per share & & 71,613 & & 75,754 \\
\hline Fully diluted earnings per share & \$ & 1.37 & \$ & 1.08 \\
\hline
\end{tabular}
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<ARTICLE> 5

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The Schedule contains summary financial information extracted from the
Company's Condensed Consolidated Financial Statements for the six months
ended March 31, 1995, and is qualified in its entirety by reference to such
financial statements.
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<F1> These items are consolidated only at year-end. </FN>
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