## FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES
EXCHANGE ACT OF 1934 EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 1995

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 1-4802
------------
Becton, Dickinson and Company
(Exact name of registrant as specified in its charter)

| New Jersey | $22-0760120$ |
| :---: | :---: |
| (State or other jurisdiction of |  |
| incorporation or organization) | (I.R.S. Employer Identification No.) |

1 Becton Drive Franklin Lakes, New Jersey 07417-1880
(Address of principal executive offices)
(Zip Code)
(201) $847-6800$
(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X . No $\qquad$ -

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class of Common Stock Shares Outstanding as of July 31, 1995


Common stock, par value $\$ 1.00$
65,941,076
PART I - FINANCIAL INFORMATION
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Item 1. Financial Statements.
-----------------------

Condensed Consolidated Balance Sheets at June 30, 1995 and September 30, 1994

Condensed Consolidated Statements of Income for the three and nine month periods ended June 30, 1995 and 1994

Condensed Consolidated Statements of Cash Flows for the nine months ended June 30, 1995 and 1994

Notes to Condensed Consolidated Financial Statements

ITEM 1. FINANCIAL STATEMENTS
BECTON, DICKINSON AND COMPANY CONDENSED CONSOLIDATED BALANCE SHEETS

Thousands of Dollars

<TABLE>
<CAPTION>
Assets
- ------
<S>
Current Assets:
\(\quad\) Cash and equivalents
\(\quad\) Short-term investments
Trade receivables, net
\(\quad\) Inventories (Note 2):
\(\quad\) Materials
\(\quad\) Work in process
\(\quad\) Finished products
\begin{tabular}{|c|c|}
\hline \[
\begin{gathered}
\text { June } 30, \\
1995
\end{gathered}
\] & \[
\begin{gathered}
\text { September } 30, \\
1994
\end{gathered}
\] \\
\hline (Unaudited) & \\
\hline <C> & <C> \\
\hline
\end{tabular} Prepaid expenses, deferred taxes and other

Total Current Assets
\begin{tabular}{|c|c|c|c|}
\hline \$ & 120,689 & \$ & 94,913 \\
\hline & 23,431 & & 83,854 \\
\hline & 544,575 & & 589,918 \\
\hline & 89,145 & & 85,303 \\
\hline & 73,254 & & 69,696 \\
\hline & 256,919 & & 265,002 \\
\hline & 419,318 & & 420,001 \\
\hline & 211,311 & & 137,865 \\
\hline & ,319,324 & & 1,326,551 \\
\hline
\end{tabular}

Investments in Marketable Securities
Property, plant and en
Less allowances for
Intangibles, Net
Patents and other
Goodwill
\begin{tabular}{|c|c|}
\hline 71,525 & 71,527 \\
\hline 2,421,458 & 2,479,936 \\
\hline 1,132,506 & 1,103,587 \\
\hline 1,288,952 & 1,376,349 \\
\hline
\end{tabular}

Patents and other
86,470 103,882
Goodwill
109,760
113,843
Other

Total Assets
\begin{tabular}{|c|c|c|}
\hline 172,567 & & 167,381 \\
\hline \$ 3,048,598 & \$ & 3,159,533 \\
\hline
\end{tabular}

Liabilities and Shareholders' Equity
\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{Current Liabilities:} \\
\hline Short-term debt & \$ & 233,734 & \$ & 173,228 \\
\hline Payables and accrued expenses & & 486,507 & & 505,093 \\
\hline Total Current Liabilities & & 720,241 & & 678,321 \\
\hline Long-Term Debt & & 565,345 & & 669,157 \\
\hline Long-Term Employee Benefit Obligations & & 301,410 & & 297,644 \\
\hline Deferred Income Taxes and Other & & 46,342 & & 32,717 \\
\hline Commitments and Contingencies & & - & & - \\
\hline \multicolumn{5}{|l|}{Shareholders' Equity:} \\
\hline Preferred stock & & 55,122 & & 56,331 \\
\hline Common stock & & 85,349 & & 85,349 \\
\hline Capital in excess of par value & & 116,277 & & 111,600 \\
\hline Cumulative currency translation adjustments & & 20,451 & & 8,573 \\
\hline Retained earnings & & 1,874,108 & & 1,752,360 \\
\hline Unearned ESOP compensation & & \((40,477)\) & & \((41,096)\) \\
\hline Shares in treasury - at cost & & \((695,570)\) & & \((491,423)\) \\
\hline Total Shareholders' Equity & & 1,415,260 & & 1,481,694 \\
\hline Total Liabilities and Shareholders' Equity & \$ & 3,048,598 & \$ & 3,159,533 \\
\hline
\end{tabular}
</TABLE>
> See notes to condensed consolidated financial statements

$$
-3-
$$

BECTON, DICKINSON AND COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF INCOME Thousands of Dollars, Except Per Share Data (Unaudited)
<S>
Revenues
Cost of products sold
Selling and administrat
Research and developmen
TOTAL OPERATING COSTS
OPERATING INCOME
Interest expense, net
Other expense, net

INCOME BEFORE INCOME TAXES
Income tax provision

NET INCOME

EARNINGS PER SHARE

DIVIDENDS PER SHARE

Average common and common
equivalent shares outstanding
</TABLE>

| Three Months Ended June 30, |  | Nine Months Ended June 30, |  |
| :---: | :---: | :---: | :---: |
| 1995 | 1994 | 1995 | 1994 |
| <C> | <C> | <C> | <C> |
| \$704,096 | \$652,988 | \$1,990,411 | \$1,841,882 |
| 378,419 | 357,857 | 1,075,721 | 1,013,821 |
| 180,191 | 165,478 | 532,695 | 485,471 |
| 35,581 | 35,086 | 106,308 | 105,573 |
| 594,191 | 558,421 | 1,714,724 | 1,604,865 |
| 109,905 | 94,567 | 275,687 | 237,017 |
| $(10,878)$ | $(13,264)$ | $(33,003)$ | $(37,762)$ |
| $(9,560)$ | $(2,419)$ | $(13,346)$ | $(11,438)$ |
| 89,467 | 78,884 | 229,338 | 187,817 |
| 22,817 | 20,810 | 64,215 | 46,954 |
| \$ 66,650 | \$ 58,074 | \$ 165,123 | \$ 140,863 |
| \$ . 95 | \$ . 78 | \$ 2.33 | \$ 1.87 |
| \$ . 205 | \$ . 185 | \$ \$. 615 | \$ . 555 |
| \$ 69,294 | \$ 72,700 | \$ 69,603 | \$ 73,648 |

## See notes to condensed consolidated financial statements

$$
\begin{gathered}
\text {-4- } \\
\text { BECTON, DICKINSON AND COMPANY } \\
\text { CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS } \\
\text { Thousands of Dollars } \\
\text { (Unaudited) }
\end{gathered}
$$

## <TABLE>

<CAPTION>

## <S>

Operating Activities:

| Net income | \$ | 165,123 | \$ | 140,863 |
| :---: | :---: | :---: | :---: | :---: |
| Adjustments to net income to derive net cash |  |  |  |  |
|  |  |  |  |  |
| Depreciation and amortization |  | 154,065 |  | 148,510 |
| Change in working capital |  | 7,559 |  | 30,645 |
| Other, net |  | 12,976 |  | 15,321 |
| Net cash provided by operating activities |  | 339,723 |  | 335,339 |

Investing Activities:

| Capital expenditures | $(75,220)$ | $(87,959)$ |
| :---: | :---: | :---: |
| Payment received on note receivable | 23,836 | - |
| Acquisition of business | - | $(11,558)$ |
| Change in investments, net | 60,458 | 742 |
| Other, net | $(12,899)$ | $(20,529)$ |
| Net cash used for investing activities | $(3,825)$ | $(119,304)$ |

Financing Activities:

| Change in short-term debt |  | $(146,195)$ |  | $(50,693)$ |
| :---: | :---: | :---: | :---: | :---: |
| Proceeds of long-term debt |  | 108,653 |  | 27,795 |
| Payments of long-term debt |  | $(24,496)$ |  | $(16,534)$ |
| Issuance of common stock |  | 14,666 |  | 9,287 |
| Repurchase of common stock |  | $(215,345)$ |  | $(129,766)$ |
| Dividends paid |  | $(44,973)$ |  | $(43,877)$ |
| Net cash used for financing activities |  | $(307,690)$ |  | $(203,788)$ |
| Effect of exchange rate changes on cash and equivalents |  | $(2,432)$ |  | 143 |
| Net increase in cash and equivalents |  | 25,776 |  | 12,390 |
| Opening Cash and Equivalents |  | 94,913 |  | 39,126 |
| Closing Cash and Equivalents | \$ | 120,689 | \$ | 51,516 |

> See notes to condensed consolidated financial statements
> $-5-$

BECTON, DICKINSON AND COMPANY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
JUNE 30, 1995
Note 1 - Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, in the opinion of the management of the Company, include all adjustments, which are of a normal recurring nature, necessary for a fair presentation of financial position and the results of operations and cash flows for the periods presented. However, the financial statements do not include all information and footnotes required for a presentation in accordance with generally accepted accounting principles. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included or incorporated by reference in the Company's 1994 Annual Report on Form 10-K. The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the full year.

Note 2 - Inventory Valuation

- --------------------------------

An actual valuation of inventory under the LIFO method can be made only at the end of each fiscal year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs.

Note 3 - Debt Issuance

- ------------------------

In January 1995, the Company issued $\$ 100$ million of $8.70 \%$ debentures with an effective yield of $8.90 \%$ which mature on January 15, 2025. Interest on the debentures is payable on January 15 and July 15 of each year, commencing on July 15, 1995. The debentures are redeemable in whole or in part at the option of the Company at any time on or after January 15, 2005 at specified redemption prices. The debentures are not entitled to any sinking fund. The Company used the net proceeds to repay a portion of its outstanding commercial paper.

Note 4 - Sale Of Medical Gloves Business

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In June 1995, the Company consummated the previously announced sale of its Medical Gloves business. The pre-tax loss recognized on this sale of approximately $\$ 6$ million is included in Other Expense, Net.
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ITEM 2. MANAGEMENT'S DISCUSSION AND OF OPERATIONS.

Results of Operations

- ----------------------

Third Quarter 1995 vs. Third Quarter 1994

- ------------------------------------------------19

Third quarter reported revenues of $\$ 704$ million exceeded the prior year's revenues by $8 \%$. Revenues would have increased 3\% after excluding the estimated $\$ 30$ million favorable effect of foreign currency translation. While orders for the Company's core products remained strong in both segments reflecting continued increases in demand for safety products, the absence of revenues from some divested product lines, lower revenues in non-core businesses, and the continuing effect of devaluations in Mexico negatively affected the overall growth rate. Medical Supplies and Devices segment revenues of $\$ 392$ million increased $7 \%$, or $3 \%$ after excluding the estimated $\$ 15$ million favorable impact from foreign currency translation. The hypodermic business and diabetes care business continued to benefit from ongoing conversions to safety products and the trend toward more frequent injections, respectively. Sales of new vascular access safety products were also strong as were sales of prefillable syringes for pharmaceutical companies. Sales of non-core contract packaging services and surgical products were lower than last year. Diagnostic Systems segment revenues of $\$ 312$ million increased $9 \%$, or $3 \%$ after excluding the estimated $\$ 15$ million favorable impact from foreign currency translation. Worldwide sales growth in the segment's blood collection and flow cytometry businesses continues to be very strong.

Domestic Medical segment revenues increased $2 \%$. International Medical segment revenues increased $14 \%$, or $5 \%$ after excluding the estimated favorable impact from foreign currency translation.

Domestic Diagnostic segment revenues increased 2\% and international Diagnostic segment revenues increased $17 \%$, or $5 \%$ after excluding the estimated favorable impact from foreign currency translation. The domestic growth rate was affected by the absence of revenues in the current quarter from the radioimmunoassay business and from a labware product line, both of which were previously divested.

The gross profit margin of $46.3 \%$ was over a full percentage point higher than last year's third quarter rate of $45.2 \%$. This improvement reflects increased productivity and a more profitable mix of products sold as well as favorable foreign currency translation. Selling and administrative expense of $\$ 180$ million was $25.6 \%$ of revenues which was slightly higher than last year's third quarter ratio of $25.3 \%$. Spending increased $9 \%$, or $3 \%$ after excluding the estimated impact of foreign currency translation. Investment of $\$ 36$ million in research and development was $5.1 \%$ of revenues as compared with last year's third quarter rate of $5.4 \%$. The slight decrease from last year's third quarter rate represents the Company's continued increase in the rate of spending for high potential projects, more than offset by the benefits derived from the reduction in the rate of spending for lower potential projects.

Operating income of $\$ 110$ million increased $16 \%$ from last year's third quarter amount of $\$ 95$ million. The improvement in the operating margin from $14.5 \%$ in the third quarter last year to $15.6 \%$ in the current quarter reflected the positive impact of the improved gross profit margin.

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$$

Net interest expense of $\$ 11$ million was $\$ 2$ million lower than last year's third quarter amount, principally due to lower interest expense outside the United States, partially offset by higher domestic interest expense associated with the long-term debt issuance in the second quarter of this year. Other expense, net was $\$ 7$ million unfavorable compared with last year's third quarter amount of $\$ 2$ million, primarily due to the inclusion of a $\$ 6$ million loss on the disposition of the Medical Gloves business which was consummated in the current quarter. The third quarter income tax rate was 25.5\%, compared with last year's third quarter rate of $26.4 \%$.

Net income was $\$ 67$ million compared with $\$ 58$ million last year, an increase of $15 \%$. Earnings per share of $\$ .95$ increased $22 \%$ over last year's $\$ .78$, or approximately $24 \%$ after excluding the estimated $\$ .04$ favorable impact of foreign currency translation and approximately a $\$ .06$ loss on the sale of the Medical Gloves business.

Nine Months 1995 vs. Nine Months 1994

Reported revenues of $\$ 1.990$ billion exceeded the prior year level of $\$ 1.842$ billion by $8 \%$, or $4 \%$ after excluding the estimated favorable impact of foreign currency translation. Medical Supplies and Devices segment revenues increased $8 \%$ to $\$ 1.097$ billion. Diagnostic Systems segment revenues were $\$ 893$ million, also an increase of $8 \%$. Geographically, domestic revenues increased $3 \%$ to $\$ 1.057$ billion and international revenues of $\$ 934$ million increased $14 \%$, or $6 \%$ after excluding the estimated favorable impact of foreign currency translation.

The gross profit margin of $46.0 \%$ was one percentage point higher than last year's rate of $45.0 \%$. Selling and administrative expense was $26.8 \%$ of revenues, higher than last year's rate of $26.4 \%$. Investment of $\$ 106$ million in research and development expense was about the same as last year's expenditures. As a percent of revenues, research and development expense was $5.3 \%$, slightly lower than last year's rate of $5.7 \%$. The reasons for these changes are consistent with those previously discussed in the Third Quarter Results of Operations.

Operating income of $\$ 276$ million increased $\$ 39$ million over last year. As a percent of revenues, operating income was $13.9 \%$ compared with last year's $12.9 \%$, principally resulting from improved gross profit margins.

Net interest expense of $\$ 33$ million was $\$ 5$ million lower than last year for reasons consistent with those previously discussed in the Third Quarter Results of Operations. Other expense, net was $\$ 2$ million unfavorable compared with last year largely as a result of the $\$ 6$ million loss on the disposition of the Medical Gloves business offset by gains on the sale of an equity investment and certain divested product lines.

The income tax rate of $28.0 \%$, compared with last year's rate of $25.0 \%$, represents the reduction of certain tax benefits associated with operations in Puerto Rico.

Net income was $\$ 165$ million, compared with $\$ 141$ million last year, an increase of $17 \%$. Earnings per share of $\$ 2.33$ increased $25 \%$ over last year's $\$ 1.87$, or approximately $21 \%$ after excluding the estimated $\$ .13$ favorable impact of foreign currency translation and approximately a $\$ .06$ loss from the sale of the Medical Gloves business.
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Financial Condition
-

During the first nine months of 1995, cash provided by operations was $\$ 340$ million, compared with $\$ 335$ million during the first nine months of last year. Total debt decreased $\$ 43$ million during the first nine months of 1995, despite the issuance of $\$ 100$ million of $8.70 \%$ Debentures in the second quarter (see Note 3 to Condensed Consolidated Financial Statements). The percentage of debt to capitalization (wherein capitalization is defined as the sum of shareholders' equity, net non-current deferred income tax liabilities, and debt) was $35.8 \%$, lower than $36.8 \%$ a year ago.

Capital expenditures for the nine months were $\$ 75$ million compared with $\$ 88$ million during the first nine months of last year. For the full year, capital expenditures are expected to be slightly lower than last year's $\$ 123$ million.

Because of its strong credit ratings, the Company believes it has the capacity to arrange significant additional borrowings should the need arise.

During the first nine months of 1995 , the Company repurchased 4.3 million shares of its common stock at an average cost per share of approximately $\$ 49.94$, representing a total expenditure of $\$ 215$ million.

The Company has operations in Mexico representing approximately $\$ 100$ million of the Company's approximately $\$ 2.6$ billion annual revenues. The impact on the Company's operations from the devaluation of the Mexican peso was an estimated reduction in total revenues for the third quarter of less than $1 \%$. The estimated impact on earnings per share for the third quarter was not significant and it is not currently expected that there will be any significant impact on earnings per share for the year.

In March 1995, the Financial Accounting Standards Board issued Statement No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of." This Statement establishes accounting standards for the assessment and measurement of impairment of long-lived assets, certain identifiable intangibles, and goodwill related to those assets to be held and used and for long-lived assets and certain identifiable intangibles to be disposed of. The Company is presently assessing the effect of adoption of Statement No. 121, which is required to be adopted by the Company by the first quarter of fiscal 1997.

PART II - OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K.
------------------------------------
a) Exhibits

3(a) Restated Certificate of Incorporation, as amended January 22, 1990.

3 (b) By-Laws, as amended May 30, 1989.
11 Computation of Earnings Per Share.
27 Financial Data Schedule.
b) Reports on Form 8-K

There were no reports on Form 8-K filed for the quarter ended June

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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Becton, Dickinson and Company
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(Registrant)
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Date August 11, }199
    -------------------------------
                                    /s/ Edward J. Ludwig
                                    Edward J. Ludwig
                                    Senior Vice President - Finance
                                    and Chief Financial Officer
                                    -11-
EXHIBIT INDEX
-------------
<TABLE>
<CAPTION>
Exhibit
Number
- -------
Description
<S> <C>
---------
    <S> <C> 
    as amended January 22, 1990
3(b) By-Laws, as amended
Incorporated by reference to
May 30, 1989
    1 1 \text { Computation of Earnings}
        Per Share
    2 7 ~ F i n a n c i a l ~ D a t a ~ S c h e d u l e ~
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Method of
    Filing
        -----------
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Incorporated by reference to
Exhibit 3(a) to the
registrant's Annual Report on
Form 10-K for the fiscal year
ended September 30, 1990
Exhibit 3(b) to the
registrant's Annual Report on
Form 10-K for the fiscal year
ended September 30, 1989
Filed with this report
Financial Data Schedule Filed with this report
```

BECTON, DICKINSON AND COMPANY COMPUTATION OF EARNINGS PER SHARE
(All amounts in thousands, except per share data)

<TABLE>
<CAPTION>
PRIMARY EARNINGS PER SHARE
<S>
Net income
Less preferred stock dividends
Net income applicable to common stock
Shares:
Average shares outstanding
Add dilutive stock equivalents from stock plans
Weighted average number of common and common

Earnings per share

FULLY DILUTED EARNINGS PER SHARE
- ------------------------------------

Net income applicable to common stock
Add preferred stock dividends
using the "if converted" method
Less additional ESOP contribution, using the "if converted" method

Net income for fully diluted earnings per share

Shares:
Average shares outstanding
Add:
Dilutive stock equivalents from stock plans Shares issuable upon conversion
of preferred stock
Weighted average number of common shares used
in calculating fully diluted earnings per share

Fully diluted earnings per share
</TABLE>


| <C> |  | <C> |  |
| :---: | :---: | :---: | :---: |
| \$ | $\begin{array}{r} 165,123 \\ (2,706) \end{array}$ | \$ | $\begin{array}{r} 140,863 \\ (2,795) \end{array}$ |
| \$ | 162,417 | \$ | 138,068 |
|  | 67,557 |  | 72,658 |
|  | 2,046 |  | 990 |
|  | 69,603 |  | 73,648 |


\$ $===============$| 2.33 |
| :---: |$\quad$| 1.87 |
| :---: |
| $============$ |


| \$ | 162,417 | \$ | 138,068 |
| :---: | :---: | :---: | :---: |
|  | 2,706 |  | 2,795 |
|  | $(1,068)$ |  | $(1,159)$ |
| \$ | 164,055 | \$ | 139,704 |

67,557 72,658
$2,484 \quad 1,369$
1,495
1,538

| 71,536 | 75,565 |
| :---: | :---: |

\$
$==============$$\quad \begin{gathered}2.29\end{gathered} \begin{gathered}1.85 \\ =============\end{gathered}$

```
<TABLE> <S> <C>
```

```
<ARTICLE> 5
<LEGEND>
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE
COMPANY'S CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED
JUNE 30, 1995, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL
STATEMENTS.
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