FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES
EXCHANGE ACT OF 1934 EXCHANGE ACT OF 1934
For the quarterly period ended $\quad$ December 31, 1995

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ Commission file number 1-4802
------
Becton, Dickinson and Company
(Exact name of registrant as specified in its charter)

- New Jersey
(State or other jurisdiction of incorporation or organization)
(I.R.S. Employer Identification No.)

1 Becton Drive Franklin Lakes, New Jersey 07417-1880

(Address of principal executive offices)
(Zip Code)
(201) 847-6800
(Registrant's telephone number, including area code)

N/A
--------------------------------------------------
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X . No $\qquad$ -

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
Class of Common Stock Shares Outstanding as of January 31, 1996

Common stock, par value \$1.00 64,004,929
PART I - FINANCIAL INFORMATION
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Item 1. Financial Statements.
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Condensed Consolidated Balance Sheets at December 31, 1995 and September 30, 1995

Condensed Consolidated Statements of Income for the three months ended December 31, 1995 and 1994

Condensed Consolidated Statements of Cash Flows for the three months ended December 31, 1995 and 1994

Notes to Condensed Consolidated Financial Statements

ITEM 1. FINANCIAL STATEMENTS
BECTON, DICKINSON AND COMPANY CONDENSED CONSOLIDATED BALANCE SHEETS

Thousands of Dollars


## </TABLE>

|  | December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1995 |  | 1994 |
| <S> | <C> |  | <C> |  |
| REVENUES | \$ | 639,935 | \$ | 593,476 |
| Cost of products sold |  | 348,746 |  | 327,065 |
| Selling and administrative |  | 181,909 |  | 171,606 |
| Research and development |  | 37,334 |  | 35,223 |
| TOTAL OPERATING COSTS AND EXPENSES |  | 567,989 |  | 533,894 |
| OPERATING INCOME |  | 71,946 |  | 59,582 |
| Interest expense, net |  | $(9,287)$ |  | $(10,554)$ |
| Other expense, net |  | (823) |  | $(1,382)$ |
| INCOME BEFORE INCOME TAXES |  | 61,836 |  | 47,646 |
| Income tax provision |  | 17,314 |  | 14,102 |
| NET INCOME | \$ | 44,522 | \$ | 33,544 |

EARNINGS PER SHARE

DIVIDENDS PER SHARE

| \$ | . 65 | \$ | . 46 |
| :---: | :---: | :---: | :---: |
| \$ | . 23 | \$ | . 205 |
|  | 343 |  | , 411 |


| Net cash used for financing activities | $(59,600)$ | $(83,866)$ |
| :---: | :---: | :---: |
| Effect of exchange rate changes on cash and equivalents | (753) | (687) |
| Net increase in cash and equivalents | 699 | 24,124 |
| Opening Cash and Equivalents | 198,506 | 94,913 |
| Closing Cash and Equivalents | \$ 199,205 | \$ 119,037 |

> See notes to condensed consolidated financial statements
> $-5-$
> BECTON, DICKINSON AND COMPANY
> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
> DECEMBER 31, 1995

Note 1 - Basis of Presentation


The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form $10-Q$ and, in the opinion of the management of the Company, include all adjustments, which are of a normal recurring nature, necessary for a fair presentation of financial position and the results of operations and cash flows for the periods presented. However, the financial statements do not include all information and footnotes required for a presentation in accordance with generally accepted accounting principles. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included or incorporated by reference in the Company's 1995 Annual Report on Form 10-K. The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the full year.

Note 2 - Inventory Valuation

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An actual valuation of inventory under the LIFO method can be made only at the end of each fiscal year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs.
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ITEM 2.
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Results of Operations

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First quarter reported revenues of $\$ 640$ million exceeded the prior year's revenues by $8 \%$. The favorable effect of a weaker dollar versus the prior year added an estimated $\$ 9$ million to revenues, or 1.5 percentage points. Reported revenue growth was unfavorably impacted by the decrease in revenues as a result of the divestiture of the glove business last year. This reduction was offset by the estimated increase in sales in the first quarter due to the reduction in promotional activity at the end of the prior fiscal year. Medical Supplies and Devices segment revenues of $\$ 347$ million increased $8 \%$, or $7 \%$ after excluding the estimated favorable effect of foreign currency translation. Diagnostic Systems segment revenues of $\$ 293$ million increased $7 \%$, or $6 \%$ after excluding the estimated impact of foreign currency translation.

Domestic Medical segment revenues of $\$ 174$ million increased $5 \%$. Domestic Medical segment revenues were unfavorably impacted by the absence of sales due to the divestiture of the gloves business. This impact was offset by the increase in sales in the quarter which resulted from the reduction in promotional activity in the fourth quarter of last year. International Medical segment revenues of $\$ 173$ million increased $12 \%$ or $8 \%$ after excluding the estimated favorable impact of foreign currency translation. Good growth rates were experienced worldwide by both the injection systems and infusion therapy businesses which continue to benefit from the conversion to safety products.

Domestic Diagnostic segment revenues of $\$ 153$ million increased $2 \%$. Diagnostic segment revenue growth continues to be unfavorably impacted by cost containment initiatives in the marketplace. The Company is responding to these trends by continuing the effort to develop innovative and cost effective products. International Diagnostic segment revenues of $\$ 140$ million increased $14 \%$ or $11 \%$ after excluding the estimated favorable effect of foreign currency translation. Strong sales growth continued in the sample collection and flow cytometry products lines in Europe, Japan and the Asia-Pacific region. This strength was partially offset by unfavorable trends related to cost containment initiatives in the infectious disease diagnostics business.

The gross profit margin of $45.5 \%$ was over one-half of a percentage point higher than last year's first quarter rate of $44.9 \%$. The improvement reflects productivity improvements and a more profitable mix of products sold as well as favorable foreign currency translation. Selling and administrative expense of $\$ 182$ million was $28.4 \%$ of revenues. This ratio is an improvement of one-half of a percentage point over last year's ratio of $28.9 \%$, despite the increase in some targeted investments in sales and marketing for critical strategic initiatives and international expansion. Investment of $\$ 37$ million in research and development increased 6\% over last year's first quarter expenditures, reflecting the funding of strategic choices made last year.

Operating income of $\$ 72$ million increased $21 \%$ from last year's first quarter amount of $\$ 60$ million. The improvement in the operating margin from $10.0 \%$ to $11.2 \%$ primarily reflects the improved gross profit margin and improved expense ratios.

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Net interest expense of $\$ 9$ million was $\$ 1$ million lower than last year's first quarter amount, reflecting the Company's strong cash flow and reduced working capital requirements. Other expense, net was $\$ 1$ million which was approximately the same as last year's first quarter amount. The first quarter income tax rate was $28.0 \%$, compared with last year's first quarter rate of $29.6 \%$, reflecting the forecasted mix in income among tax jurisdictions.

Net income was $\$ 45$ million compared with $\$ 34$ million last year, an increase of $33 \%$. Earnings per share of $\$ .65$ increased $41 \%$ over last year's $\$ .46$, or approximately $33 \%$ after excluding the estimated $\$ .04$ favorable effect of foreign currency translation. Strong growth in operating income as well as the company's continuation of the share repurchase program contributed to this favorable earnings per share growth.

Financial Condition

During the first quarter of 1996, cash provided by operations was $\$ 89$ million, compared with $\$ 106$ million during the first quarter of last year. In the first quarter of 1996 , net working capital decreased $\$ 30$ million reflecting the emphasis on asset management. Total debt increased $\$ 15$ million during the first quarter of 1996. The percentage of debt to capitalization (wherein capitalization is defined as the sum of shareholders' equity, net non-current deferred income tax liabilities, and debt) was $36.5 \%$, significantly lower than 40.4\% a year ago.

Capital expenditures for the quarter were $\$ 31$ million compared with $\$ 23$ million during the first quarter of last year. For the full year, capital expenditures are expected to be approximately $\$ 150$ million. In the first quarter, the Company also expended $\$ 10$ million to complete acquisitions in the infectious disease and sample collection businesses.

Because of its strong credit ratings, the Company believes it has the capacity to arrange significant additional borrowings should the need arise.

During the first quarter of 1996 , the Company repurchased 1.2 million shares of its common stock for a total expenditure of $\$ 80$ million. At December 31, 1995, authorization from the Board of Directors remained outstanding to acquire an additional 2.9 million shares. For the full year, the Company expects to spend less than $\$ 300$ million for share repurchases.

At its November 1995 meeting, the Board of Directors increased the Company's quarterly dividend from $\$ .205$ to $\$ .23$ per common share.

Item 6. Exhibits and Reports on Form 8-K.
a) Exhibits

11 - Computation of Earnings Per Share.
27 - Financial Data Schedule
b) Reports on Form 8-K

A report on Form 8-K dated November 28, 1995 was filed with the Securities and Exchange Commission by the registrant on December 14, 1995. Item 5 ("Other Events") was reported and disclosed the registrant's adoption of a new shareholder rights plan. Pursuant to the new plan, one Right will be issued for each outstanding share of common stock, par value $\$ 1.00$ per share, of the registrant on the expiration of the existing rights (April 25, 1996). A description of the terms of the Rights was included and referred to in the report.
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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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Becton, Dickinson and Company
(Registrant)
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Date February 12, 1996
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> /s/ Edward J. Ludwig -----------------Edward J. Ludwig Senior Vice President - Finance and Chief Financial Officer (Principal Financial and Accounting Officer)
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EXHIBIT INDEX

| Exhibit <br> Number |  | Method of |
| :---: | :---: | :---: |
| Number | Description | Filing |
| 11 | Computation of Earnings Per Share | Filed with this report |
| 27 | Financial Data Schedule | Filed with <br> this report |

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-11-
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BECTON, DICKINSON AND COMPANY
COMPUTATION OF EARNINGS PER SHARE
(All amounts in thousands, except per share data)

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| PRIMARY EARNINGS PER SHARE | Three Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1995 |  |  | 1994 |
| <S> | <C> |  | <C> |  |
| Net income | \$ | 44,522 | \$ | 33,544 |
| Less preferred stock dividends |  | (882) |  | (909) |
| Net income applicable to common stock | \$ | 43,640 | \$ | 32,635 |
| Shares: |  |  |  |  |
| Average shares outstanding |  | 64,503 |  | 68,689 |
| Add dilutive stock equivalents from stock plans |  | 2,840 |  | 1,722 |
| Weighted average number of common and common equivalent shares outstanding during the year |  | 67,343 |  | 70,411 |
| Earnings per share | \$ | . 65 | \$ | . 46 |
| FULLY DILUTED EARNINGS PER SHARE |  |  |  |  |
| Net income applicable to common stock | \$ | 43,640 | \$ | 32,635 |
| Add preferred stock dividends using the "if converted" method |  | 882 |  | 909 |
| Less additional ESOP contribution, using the "if converted" method |  | (326) |  | (359) |
| Net income for fully diluted earnings per share | \$ | 44,196 | \$ | 33,185 |
| Shares: |  |  |  |  |
| Average shares outstanding |  | 64,503 |  | 68,689 |
| Add: |  |  |  |  |
| Dilutive stock equivalents from stock plans |  | 3,131 |  | 1,763 |
| Shares issuable upon conversion <br> of preferred stock |  | 1,472 |  | 1,517 |
| Weighted average number of common shares used in calculating fully diluted earnings per share |  | 69,106 |  | 71,969 |
| Fully diluted earnings per share | \$ | . 64 | \$ | . 46 |

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This Schedule contains summary financial information extracted from the
Company's Consolidated Financial Statements for the three months ended December
31, 1995, and is qualified in its entirety by reference to such financial
statements.
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