SEC Form 3

FORM 3

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES

OMB APPROVAL
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			or Sec	ction 30(h) o	t the Investment Company Act of 194	0				
1. Name and Add Shan David		Person <sup>*</sup>	2. Date of Event R Statement (Month/ 01/23/2023							
(Last)	Last) (First) (Middle)				4. Relationship of Reporting Person( (Check all applicable)	10% Owner Other (specify below)		5. If Amendment, Date of Original Filed (Month/Day/Year)         6. Individual or Joint/Group Filing (Check Applicable Line)         X       Form filed by One Reporting Person         Form filed by More than One Reporting Person		
C/O BECTON, DICKINSON AND COMPANY 1 BECTON DRIVE (Street) FRANKLIN LAKES NJ 07417					Director X Officer (give title below) EVP, Integrated Sup					
(City)	(State)	(Zip)								
			Table I - No	n-Deriva	tive Securities Beneficially	Owned				
1. Title of Security (Instr. 4)					. Amount of Securities Beneficially Owned (Instr. 4)	3. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)			ature of Indirect Beneficial Ownership (Instr.	
Common Stock					3,478(1)	D				
					ve Securities Beneficially O ants, options, convertible s					
1. Title of Derivative Security (Instr. 4)			2. Date Exercisable and Expiration Date (Month/Day/Year)		d 3. Title and Amount of Securities Underlying Derivative Security (Instr. 4)		4. Conversion or Exercise		5. Ownership Form: Direct (D) or	6. Nature of Indirect Beneficial Ownership (Instr. 5)
			Date Exercisable	Expiratior Date	Title	Amount or Number of Shares	Price o Derivat Securit	tive	Indirect (I) (Instr. 5)	
Stock Apprecia	tion Rights		11/26/2019 <sup>(2)</sup>	11/26/2028	Common Stock	700	238.	.16	D	
Stock Apprecia	tion Rights		11/26/2020 <sup>(2)</sup>	11/26/2029	Common Stock	1,605	251.	.06	D	
Stock Apprecia	tion Rights		11/26/2021 <sup>(2)</sup>	11/26/2030	Common Stock	4,250	223.	.77	D	
Stock Apprecia	ation Rights		11/26/2022 <sup>(2)</sup>	11/26/2031	Common Stock	3,871	241	.1	D	
Stock Apprciat	ion Rights		11/26/2023 <sup>(2)</sup>	11/26/2032	Common Stock	5,305	238.	.06	D	

## Explanation of Responses:

1. Includes shares held directly and restricted stock units awarded under the Becton, Dickinson and Company 2004 Employee and Director Equity-Based Compensation Plan.

2. The stock appreciation rights vest in four annual installments beginning one year from the date of grant.

Donna Kalazdy, by power of attorney for David Shan	02/01/2023
** Signature of Reporting Person	Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 5 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

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